

Activity Report 2019



European Forum for Urban Security

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EDITORIAL





Created over 30 years ago in recognition of the invaluable influence of local and regional authorities on the development of effective and sustainable urban

security policies, Efus is now widely recognised for its expertise - not only by its members, but also by national and European institutions, the world of academia and non-governmental organisations.

This expertise is founded on a balanced vision of urban security which combines prevention, sanctions and social cohesion. Efus promotes its vision through a process of policy co-production, that goes beyond the police and justice systems to integrate all citizens.

In the aftermath of the 2019 European elections, marked by the rise of extremist parties and anti-european feeling, Efus reaffirmed its principles through the Augsburg Declaration, and reinforced its position towards the European Union's institutions, notably through its partnership on the security of public spaces of the Urban Agenda of the European Union. Efus coordinates this partnership with the cities of Nice and Madrid, and it enables local, national and European authorities to work together to reaffirm the place of cities in the field of security policies in Europe.

In 2019, Efus has continued to support its members and to reinforce their capacity for action by providing support, opportunities for networking and a stake in thematic partnership projects.

Efus has notably intensified its work on the prevention of radicalisation through the PREPARE project, and has extended its field of expertise to the topic of polarisation through the BRIDGE project, in order to understand the underlying causes of a process that can lead to violent extremism, and reinforce the resilience of local and regional authorities facing this phenomenon.

Convinced that social inclusion is a guarantee for long lasting prevention, Efus has notably led the Local Voices and LOUD projects, with the aim of contributing to social cohesion through the engagement of young citizens against intolerance and discrimination.

Committed to supporting the most vulnerable members of society, Efus has also placed itself at the heart of the political debate of harm reduction for drug users through its investment in the SOLIDIFY project.

2020 promises to be rich in debates and new projects in the lead up to the international Security, Democracy and Cities conference which will take place in Nice on 25th, 26th and 27th November. This interdisciplinary tri-annual meeting will be an opportunity to meet and exchange practices in order to further the discussion on the co-production of urban security policies, with particular focus on the new challenges and potential for innovation amongst security stakeholders.

Elizabeth Johnston
Executive Director

SECUTOPICS



AUDITS



..... **BESURE-FEELSECURE (BSFS) PROJECT**

Efus is a partner in this project led by the municipality of Piraeus (Greece) and is in charge of transferability, dissemination, and the sharing of experience and expertise.

BSFS is a new type of project, which was selected following a “Call for proposal” on “urban security and innovative solutions” as part of the Urban Innovative Actions (UIA) programme of the European Union.

> Objectives

The project aims to develop tools and strategies to be used both in the physical and cyber space in order to reinforce urban security. It will develop a set of ‘replication guidelines’ for the wider adoption of the BSFS solution in other cities. These guidelines will allow other cities to tailor the BSFS solution to their own local context.

The proposed ‘BSFS-solution’ consists of three interrelated elements:

- the creation of a Local Council for Crime Prevention (LCCP);
- an ICT system for Collaborative Urban Risk Assessment (CURiM) for the collection and analysis of crime-related data;
- a number of social interventions (training sessions and sports activities) and spatial measures (Prevention Through Spatial Design) to improve urban security.

> Partners

Led by the Municipality of Piraeus, the project gathers, besides Efus, SingularLogic, Panteion University, the University of Piraeus Research Centre, SPACE Hellas, and the Ministry of Citizen Protection.

> 2019 Activities

The partners took part in the project’s kick-off meeting on 8 October in Piraeus, during which they exchanged on their role and mission.

The project’s activities started in earnest in the last quarter of 2019. In particular, Efus worked jointly with the Panteion University to identify European practices of urban security governance.

> Coordination for Efus

Eszter Karacsony and Pilar De La Torre

> Duration

September 2019 – August 2022 (36 months)

> **Budget (Efus)**

€295,300 - 80% is funded by the Urban Innovative Actions programme of the European Union's Directorate General Regio (the project receives FEDER funding).

..... **CCI - CUTTING CRIME IMPACT PROJECT**

Efus is a partner in this project led by the University of Salford.

> **Objectives**

The aim of Cutting Crime Impact (CCI) is to enable police and relevant local and national authorities, in particular security policymakers, to reduce the impact of crime and, where possible, prevent crime from occurring in the first place.

The project focuses on crimes that impact negatively on citizens and their communities - including violent assault, robbery, burglary and anti-social behaviour - and the feeling of insecurity they can create. It will develop bespoke support tools, resources and guidance materials (what we term "toolkits") that will enable police forces and policymakers in Estonia, Germany, the Netherlands, Portugal, Spain and the UK to implement effective practices. Efus will contribute in particular to developing tools relevant to the feeling of insecurity. It will also advocate widespread adoption of effective prevention approaches to this type of crime, which have significant impact on local communities.

> **Partners**

This project is led by the University of Salford (United Kingdom). Besides Efus, the partners are DSP Groep bv (Netherlands), the department (ministry) of the Interior of the Government of Catalonia (Spain), Globaz SA (Portugal), the German Crime Prevention Institute (Deutscher Präventionstag Institut) (Germany), the police of the Land of Lower Saxony (Landeskriminalamt Niedersachsen) (Germany), the police and border police of Estonia (Politsei- ja Piirivalveamet), the Lisbon municipal police (Portugal), the Greater Manchester police (United Kingdom), the national police of the Netherlands, and Rijks University Groningen (Netherlands).

> **2019 Activities**

Efus analysed EU-funded research projects that, over the past 10 years, have produced tools that are related to the issues tackled through Cutting Crime Impact. The study allowed the identification of existing tools that can serve as references for the project and identify what hampers their application or renders it difficult in particular for end users - essentially local police and authorities. This will allow to determine at a second stage whether these tools can be used in the long term.

In order to carry out this survey, Efus used the CORDIS European database, which includes data on all EU-supported R&D programmes, as well as the European Commission's security programmes. Efus conducted phone interviews with the coordinators of these projects as well as with end users.

Efus attended the CCI project's second coordination meeting, on 19-20 February in Amsterdam (Netherlands), as well as a workshop on methods for measuring and reducing the feeling of insecurity among citizens in Europe. On 24-26 September, Efus participated in the

project's third coordination meeting and in "Design Labs" sessions, in Manchester.

Efus contributed to an analysis of best practices in predictive policing, crime prevention through urban planning, and measuring and curbing feelings of insecurity among citizens.

Efus presented the CCI project at a conference on "security by design" organised on 29 May in Brussels by Bruxelles Prévention & Sécurité (BPS), the organisation in charge of security and crime prevention for the Brussels region, and at the Security Week organised by city of Nice on 14-18 October as part of the PACTESUR project.

Efus prepared fact sheets on the project's four themes (predictive policing, crime prevention through urban design and planning, community policing, and feelings of insecurity). These documents present in a clear and concise manner the main results of the research carried out through CCI on tools for preventing and mitigating petty crime at the local level. They were published in Efus newsletter's July and September issues.

An article was published in the September issue of Préventique magazine under the title (in French) "Cutting Crime Impact: reducing the impact of petty crime on local communities" (Cutting Crime Impact : réduire l'impact de la délinquance dans les collectivités locales). It was signed by Elizabeth Johnston, Efus Executive Director, and Andrew Wootton, Director of the Design Against Crime Solution Centre of the University of Salford.

> Coordination for Efus

Pilar De La Torre and Guillaume Jaen

> Duration

October 2018 - October 2021

> Budget (Efus)

€230,347 -100% funded by the European Commission

ORGANISED CRIME



..... **WORKING GROUP ON “THE LOCAL ROOTS AND IMPACTS OF ORGANISED CRIME”**

Efus has created a new working group on “the local roots and impacts of organised crime” that is open to all interested members. Led by the cities of Amsterdam and Rotterdam (Netherlands), it was officially launched on 10 December 2019 in Brussels (Belgium) in a meeting that also gathered representatives of the cities of Essen and Berlin (Germany) and the Emilia Romagna region (Italy).

> Objectives

The objectives of the new working group will be to develop innovative approaches to organised crime, notably by establishing partnerships with the private sector, civil society organisations and researchers; to modernise local/regional policy-making in this area; to curb the local impact of illicit money flows; to push for better European-wide policies; to develop local assessment and monitoring tools, and to foster the exchange of knowledge and practices amongst European cities.

> Next activities

In the short term, the working group will benchmark good practices already in place among its members, seek to create a permanent dialogue on this issue with the European institutions (European Commission, Directorate General Migration and Home Affairs, European Parliament), and monitor the EU’s calls for projects related to this topic.

DRUGS



..... **SOLIDIFY PROJECT - SUPERVISED DRUG CONSUMPTION FACILITIES TO INSTILL HARM REDUCTION AND SOCIAL COHESION AT LOCAL LEVEL**

Efus is leading a European project on the establishment and sustainability of supervised drug consumption facilities (SDCFs) in several European cities and the evaluation of their local impact.

> Objectives

The overall objective of this project is to give cities that host an SDCF specific tools that will enable them to support the organisations that are managing the local SDCF scheme and to evaluate the local impact of such facilities on security and public peace.

> Partners

This project is led by Efus. The partners are the cities of Augsburg (Germany), Essen (Germany), The Hague (Netherlands), Liège (Belgium), Lisbon (Portugal), Mannheim (Germany), Paris (France), Strasbourg (France), the association Well Being and Development (Asociación bienestar y desarrollo) (Spain), the Public Health Authority of Barcelona (Agencia de Salut Pública de Barcelona) (Spain), the Region of Brussels and Brussels Prevention & Security (Bruxelles Prévention & Sécurité) (Belgium), and UTRIP – Utrip Institute for Research and Development in Health (Institut za raziskave in razvoj zavod) (Slovenia).

> 2019 Activities

The European symposium on “Supervised Drug Consumption Facilities in Europe – evaluation and outlook” was co-organised by Efus, the municipality of Strasbourg, the association Ithaque and the French Interministerial Mission for the Fight Against Drugs and Addictive Behaviours (Mission interministérielle de lutte contre les drogues et les conduites addictives, MILDECA) at the European Parliament in Strasbourg, on 3-4 April. The event, which gathered 250 participants, also included a study visit at the Strasbourg SDCF.

In addition, two audits on the local harm reduction policy and eventual establishment of an SDCF were conducted by Efus together with local partners in Lisbon (Portugal), on 14-15 February, and Ljubljana (Slovenia), on 18-19 April.

The last study visit of the SOLIDIFY project took place on 17 and 18 June 2019 in Paris. Organised in cooperation with the Paris Mission Métropolitaine de Prévention des Conduites à Risques (“metropolitan mission for the prevention of risky behaviours”) and the Gaia association, it included two intense days of exchange with local elected officials and practitioners, among which the Deputy Mayor of Paris for health and security, as well as visits to a number of services and initiatives in the field of harm reduction.

The project entered its final phase in the last quarter of 2019, which is dedicated to the preparation of the final publication (expected release in March 2020) based on the lessons learnt throughout the project, notably the audits and field visits.

The project’s final conference took place on 5-6 December in Lisbon (Portugal). It was co-organised with the municipality as well as the European Monitoring Centre for Drugs and Drug Addiction (EMCDDA). It brought together some 150 participants, professionals in urban security and public health and representatives from national and international civil society organisations and research institutes.

An article was published in the French magazine *Addiction(s) : recherches et pratiques* and another in the American magazine *Stanford Social Innovation*.

> **Coordination for Efus**

Moritz Konradi and Carla Napolano

> **Duration**

January 2018 – March 2020

> **Budget**

€551,943.40 – 80% is funded by the European Commission

THE CITY AT NIGHT



..... **NIGHTLIFE PLATFORM (PLATEFORME DE LA VIE NOCTURNE)**

The European and French Forums for Urban Security participate in the Nightlife Platform (Plateforme de la vie nocturne), a network of French associations and institutions from various sectors (culture, health, night time venues, local authorities). The Culture Bar-Bars collective, a partner of Efus, coordinates this platform through which sectors with varied, and sometimes conflicting, interests work together in order to co-produce nightlife policies.

> **2019 Activities**

Efus co-organised a workshop on 28 November on the theme of public services at night, as part of the 20th anniversary of Cultures Bar-Bars. It featured three speakers: Stéphanie Lugin (city of Amiens), Danielle Cherifi (city of La Rochelle) and Lakdar Kherfi (Médiation Nomade).

A seminar was held in Bordeaux on 6 and 7 June. The topics were the training of nightlife workers and users, as well as noise nuisance. The participants agreed on a roadmap and on the Platform's priorities for the current year.

..... **TO-NITE PROJECT (TO-NITE COMMUNITY-BASED URBAN SECURITY)**

Efus is a partner in this project led by the city of Turin (Italy).

TO-Nite is a new type of project, which was selected following a "Call for proposal" on "urban security and innovative solutions" as part of the Urban Innovative Actions (UIA) programme of the European Union.

> Objectives

The TO-Nite project aims to better understand urban social phenomena at night and to respond to problems linked to feelings of insecurity through collaborative policies based around local communities. The project aims to analyse the dynamics of these communities during the night and to equip them both socially and technologically.

Focused on two districts of Turin situated near the Dora River, TO-Nite tackles the issue of livability in the city at night through nighttime policies, physical interventions in public spaces and supporting the creation of better local services that run not just during the day but also at night.

Efus is responsible for ensuring that the insights and tools developed by the project are transferable, as well as bringing its expertise in the management of nightlife and public spaces.

> Partners

Led by the Municipality of Turin (COTO), the project gathers apart from Efus, the Torino Wireless Foundation (TOWL), Engineering (ENG), Experientia Limited Company (EXP), SocialFare (SOFA), Espereal Technologies (ESP) and the National Association of Italian Municipalities (ANCI).

> 2019 Activities

The project started in September 2019 with an initial research phase in the two districts of Turin targeted by the project.

Efus contributes to mapping out the local stakeholders, which will help actors on the ground to carry out in-depth interviews.

The other activities will begin after the official kickoff meeting, in February 2020.

> Coordination for Efus

Martí Navarro Regàs and Tatiana Morales

> Duration

September 2019 - August 2022

> Budget (Efus)

€93 955.60 – 80% is financed by the Urban Innovative Actions fund of the European Commission's Directorate General Regio.

PUBLIC SPACES



..... **PROJET PROTECT - PUBLIC RESILIENCE USING TECHNOLOGY TO COUNTER TERRORISM**

Efus is a partner in this project led by the Dutch Institute for Technology, Safety and Security (DITSS, Netherlands)

> Objectives

The PROTECT project aims to support municipalities in protecting their public spaces and other soft targets against the threat of terrorism by providing them with:

- methodologies they can adapt to their particular needs;
- examples of good practice;
- knowledge about a number of technological concepts that are used to determine the vulnerability of a public space to the terrorist threat.
- The project will support five European cities and help them evaluate their vulnerability. Furthermore, it will encourage exchanges between municipalities and other stakeholders about the technological solutions and existing best practices involved in the protection of public spaces.

> Partners

The project is led by the Institute for Technology, Safety and Security (DITSS, Netherlands). Besides Efus, the partners are the Lithuanian Centre for Cybersecurity (Lietuvos Kibernetiniu Nusikaltimu Kompetenciju Ir Tyrimu Centras) (Lithuania); the Meleton Asfaleias Centre (Greece); the Romanian police Inspectorate (Romania); the Spanish Ministry of the Interior (Spain); the cities of Brasov (Romania), Eindhoven (Netherlands), Lariseon (Greece), Málaga (Spain), and Vilnius (Lithuania); the Dutch Organisation for applied scientific research (TNO, Netherlands) and the Catholic University of Brabant (Netherlands).

> 2019 Activities

Efus and the Dutch organisation for applied scientific research TNO have drafted a handbook together to help local authorities use the tool developed by the European Commission for evaluating the vulnerability of some public spaces in the face of terrorist threats.

Efus accompanied the project's five partner cities in the assessment of the vulnerability of a public space of their choice. Based on this study, Efus drafted a report for the European Commission that includes recommendations on how to improve their assessment tools (of the vulnerability of public spaces), as well as recommendations helping local authorities improve the security of their public spaces.

The project will now draft an inventory of existing technologies that can help local authorities respond to the vulnerabilities and needs identified in the assessment phase. Furthermore,

the partner cities will receive training on the most accurate technologies they can use to respond to these needs. In the next few weeks, the project will also launch a call to developers for ideas in this respect, and will select some to be demonstrated to the partner cities.

In addition, Efus submitted its recommendations to local authorities concerning the assessment of the “European Union Technology Evaluation Framework” - a method of evaluation implemented by TNO to help municipalities evaluate the vulnerabilities of their public spaces and to identify potential resources or technologies to reinforce the security of such spaces.

Efus presented the TNO manual at the “Crowded Places” conference held during the “Security and Counter Terror Expo” in London, on 5 March.

On 29 May, Efus presented the PROTECT project at the “Security by Design” event organised by the Prevention & Security department of the Brussels region.

On 17 July, Efus and the city of Brasov (RO) organised the first European seminar on “Identifying vulnerabilities and mitigating the risk of terrorist threats in public spaces: Cooperation among all stakeholders”, which gathered some 85 participants from 13 European countries - local and regional authorities, law enforcement agencies, experts, security practitioners and other stakeholders. The objective of this meeting was to present the evaluation tool developed by the EU and the results of the evaluations carried out by the project’s five partner cities (Eindhoven, Málaga, Larissa, Vilnius et Brasov) in order to discuss common solutions for all concerned actors in Europe.

Furthermore, Efus presented the PROTECT project and the user manual accompanying the EU’s evaluation tool at the Week of Security in Nice (FR), on 14-18 October.

Efus took part in the Mediterranean Security Event (MES) 2019 organised by the Centre for Security Studies (KEMEA) of the Greek Ministry of Citizen Protection, which gathered some 300 attendees from across Europe near Heraklion, in Crete (Greece), on 29-31 October. MES is one of the largest conferences on R&D and security in Europe, if not the largest.

> Coordination for Efus

Pilar De La Torre and Tatiana Morales

> Duration

November 2018 - December 2020

> Budget (Efus)

€95,818.50 -90% is funded by the European Commission

..... **PACTESUR PROJECT - PROTECTING CITIES ALLIED AGAINST TERRORISM BY SECURING URBAN AREAS**

The city of Nice (France) leads this project.

> Objectives

PACTESUR aims to build the capacities of cities and local actors in order to secure urban public spaces in the face of terrorist or other threats. Through a bottom-up approach, PACTESUR gathers local decision makers, security forces, urban security experts, urban planners, IT developers, trainers, front-line practitioners, artists from various disciplines and other professionals in order to shape new European local policies to secure public spaces against terrorist attacks.

PACTESUR is structured in four different axes on which partners will exchange their experiences and reflections: reflection on standards, legal frameworks and local governance; development of specialised training programmes for local security operators; awareness-raising among citizens and political decision makers on their role in crime prevention and security; the identification of the most adapted local investments for securing open and touristic public spaces while avoiding their “bunkerisation”.

> Partners

Apart from the city of Nice, which leads the project, the consortium gathers Efus, the cities of Liège (Belgium) and Turin (Italy), as well as the Italian association of municipalities from Piedmont (Associazione Nazionale Comuni Italiani - Piemonte).

The 11 cities that are associate in the project are : Athens (Greece), Edinburgh (United Kingdom), Essen (Germany), Gdansk (Poland), Leeds (United Kingdom), Lisbon (Portugal), London(United Kingdom), Madrid (Spain), Munich (Germany), Riga (Latvia), and Xàbia (Spain).

> 2019 Activities

The kick-off meeting was held on 28 March in Nice. Efus presented the group of associate cities to the project's partners. The former were represented by delegates from the cities of Athens (Greece), Edinburgh (United Kingdom), Gdansk (Poland), Madrid (Spain) and Munich (Germany). Efus coordinates the committee of experts that will contribute to the project's activities.

Efus co-organised with Gdansk (Poland), a member of the group of associated cities, the first PACTESUR yearly meeting, which was held in that city on 4-5 July. The theme of the meeting was communication and exchange of information between citizens and governments. The work meetings with the committee of experts and the group of associated cities, both coordinated by Efus, will result in the drafting of a manual for local authorities that will include recommendations for improving the security of public spaces.

PACTESUR organised the “Week of Security” in Nice (France), on 14-18 October. On this occasion, Efus led a debriefing session on the work carried out during the Gdansk meeting, with contributions from a number of experts, notably police officers, researchers and technicians.

On 12 December, Efus organised with the city of Nice the first meeting on local governance. Representatives of the group of associated cities, the committee of experts and the consortium visited the newly-refurbished Promenade des Anglais (whose new equipment was installed partly thanks to the support of the project), before working together on recommendations to improve the performances of this equipment as well as its integration into the urban environment.

The meeting was also dedicated to local governance in relation to the protection of public spaces. Through a simulation exercise, the participants gained knowledge on the different mechanisms and services involved in the management of a crisis and proposed innovative approaches.

Efus contributed to disseminating the project in Europe by presenting it at the “Security by Design” colloquium organised by Bruxelles Prévention & Sécurité, the organisation in charge of managing crime prevention and security for Brussels, in the Belgian capital, on 29 May.

> Coordination for Efus

Martí Navarro Regàs and Tatiana Morales

> Duration

January 2019 – December 2021

> Budget (Efus)

€727,619.69 – 90% is funded by the European Commission

THE FIGHT AGAINST DISCRIMINATION



• • • • • LOUD PROJECT - LOCAL YOUNG LEADERS FOR INCLUSION

Efus leads this project.

> Objectives

LOUD aims to foster inclusive environments for young people in order to prevent them from drifting into intolerance and extremist behaviours.

The project will seek to:

- Counter all forms of intolerance and extremist speech among young people,
- Provide effective alternative narratives at the local level,
- Empower young people on tackling discrimination and extremist contents,
- Promote European exchanges on alternative narratives among young Europeans.

> Partners

Cities of Augsburg (Germany), Düsseldorf (Germany), Lille (France), L'Hospitalet de Llobregat (Spain), Leuven (Belgium), Montreuil (France), Pella (Greece), Rosny-sous-bois (France), and Valenciennes Métropole (France), as well as the association Eurocircle (France), the Mondinsieme Foundation (Italy), and streetwork@online (AVP e.V.) (Germany).

> 2019 Activities

The kick-off meeting was held on 18-19 March in Paris. The methodology proposed to cities had already been defined in collaboration with two experts, Delphine Michel and Agnès Pradet. Eurocircle, Mondinsieme and streetwork@online presented the work they have done on interculturality. The project will build on this work when it designs, in the second phase, training sessions for young people.

During the first phase of the project, between March and September 2019, the partner cities worked on identifying their local problems of discrimination, exclusion and intolerance, as well as the local resources available, including associations and young people that can be mobilised to contribute to the development of local alternative discourse campaigns.

The project held its second coordination in Augsburg (Germany) on 24-25 October. It included a presentation of the work carried out by the project partners to identify their local needs, and preparatory work for the second phase of the project dedicated to the training of young people and the design of the local campaigns.

A total of nine local trainings for young people were organised between October 2019 and February 2020, focused on interculturality in the face of extremism and discrimination, alternative discourse, and the different phases of a communication campaign on alternative discourse.

The young people selected in each partner city chose a theme for their communication campaign: inequality of opportunity in Rosny-sous-Bois and Lille (France); racism in Augsburg, Düsseldorf (Germany) and L'Hospitalet (Spain); discrimination against disabled people in Pella (Greece); polarisation at school between local and immigrant students in Leuven (Belgium) ; discrimination, extremism and radicalism in Valenciennes Métropole (France), and development of critical thinking and media education in Montreuil (France).

> Coordination for Efus

Tatiana Morales and Pilar De La Torre

> **Duration**

January 2019 – January 2021

> **Budget**

€541,922 – 80% is funded by the European Commission

..... **MATCH-SPORT PROJECT - MAKE AMATEUR SPORT TOLERANT ELIMINATING RACISM AND DISCRIMINATION**

Efus leads this project.

> **Objectives**

How to address the issue of violence, racism, discrimination and intolerance in amateur sport? Through the MATCH SPORT project, local authorities and sport organisations work together on reducing violence, discrimination, racism and intolerance in sport through the exchange of expertise and practices.

The main goals of the project are to:

- Develop or strengthen programmes to counter and prevent violence in amateur sport;
- Help local authorities have better knowledge on violence and prevention strategies;
- Empower local partners by providing them with suitable and adequate tools to answer with an integrated, multi sectoral approach, as they are well aware of the problem but often ill-equipped to address it.

> **Partners**

Local authorities: Liège (Belgium), Lisbon (Portugal), Loano (Italy), Maranello (Italy), Nea Propontida (Greece), Valence (France).

Other organisations: the European Sports Academy of Brandenburg (Europäische Sportakademie Land Brandenburg) (Germany), the Italian Union of Sport for All (Unione Italiana Sport per Tutti) (Italy), Portuguese Ministry of Home Administration.

> **2019 Activities**

The MATCH-SPORT consortium held the project's launch meeting in Paris (France) on 26-27 February. During the first phase, the experts conducted a study on violence and discrimination in amateur sport in the six countries represented in the consortium. Furthermore, the partner cities worked on their local pilot projects, which they will roll out in early 2020.

The project's fourth meeting was held in Nea Propontida (Greece) on 25-26 September, notably to discuss the recommendations resulting from the experts' study and prepare the launch of the local pilot projects. The project will provide a bespoke training session to the partner cities.

> **Coordination for Efus**

Martí Navarro and Carla Napolano

> Duration

January 2019 – December 2020

> Budget

€411, 544 – 80% is funded by the European Commission

POLARISATION & RADICALISATION



..... LOCAL VOICES PROJECT - LOCAL COMMUNICATION STRATEGIES TO PREVENT EXTREMISM

Efus led this project.

> Objectives

This project aimed to strengthen the capacities of local authorities and civil society organisations to develop alternative and counter-narrative initiatives specifically adapted to the local level. Based on European exchanges, training, counter-discourse expert support and communication tools, the project allowed local actors in eight European cities to develop local initiatives involving people who are trusted within their community and who could become messengers.

> Partners

Cities of Augsburg (Germany), Liège (Belgium), Lyon (France), Madrid (Spain), Málaga (Spain), Molenbeek (Belgium), Montreuil (France), Strasbourg (France)

> 2019 Activities

The project finished in September 2019. The project's eight partner cities mobilised local actors in order to design together with civil society local, online alternative discourse campaigns against extremism. In each city, Efus organised a seminar with experts to provide local actors with theoretical and practical tools on extremist propaganda, alternative discourses and online communication as well as methodological advice on how to develop local campaigns adapted to their local needs.

These campaigns were presented to the project partners at the project's third meeting, on 11-12 April in Paris. They were disseminated online and at events organised by the cities.

A final meeting was held in September to share the results of the evaluation of the

implementation and impact of the campaigns and to draft recommendations for local actors who are willing to develop such campaigns with civil society. The results of the project and videos were also presented to Efus' Executive Committee.

> Coordination for Efus

Émilie Petit and Myassa Djebara

> Duration

June 2017 – September 2019

> Budget

\$200,000 US (about €163,000) – 100% is funded by the US Department of State

• • • • • PREPARE PROJECT - PREVENTING RADICALISATION THROUGH PROBATION AND RELEASE

Efus led this project.

> Objectives

PREPARE's general objective was to contribute to the prevention of radicalisation through disengagement and rehabilitation programmes during prison release and probation, notably through multi-agency partnerships that include local authorities. For this, the project designed and implemented on-site actions in each partner local authority.

> Partners

The project partners were the city of Clichy-sous-Bois (France), Denkzeit (Germany), the Action contre l'exclusion foundation (France), the European Forum for Restorative Justice (Belgium), Fryshuset (Sweden), the Government of Catalonia (Spain), the cities of The Hague (Netherlands), Málaga (Spain), Rotterdam (Netherlands) and Vilvoorde (Belgium), as well as the Violence Prevention Network (Germany). Two cities are associated with the project: Avignon (France) and Sarcelles (France). The European Confederation of Probation (CEP) was associate partner.

> 2019 Activities

The project concluded at the end of 2019.

In early 2019, Efus published seven articles presenting a state-of-the-art for the prevention of radicalisation upon release from prison and in probation and for reintegration programmes for violent extremist offenders in Belgium, France, Germany, the Netherlands, Spain, Sweden and the United Kingdom. These articles were published in PDF format together with the March issue of Efus' monthly newsletter and are available on the website.

These articles are also included in the final publication of the project, which was released in November. Apart from the seven articles mentioned above, the guidebook features all the main contents produced through the project, i.e. 9 case studies of innovative prevention and reintegration projects carried out by municipalities and partner NGOs; a set of reflections and political recommendations aimed at municipalities across Europe; and a reference section with a resources guide and a glossary. The publication is available in English, French, Spanish and German.

Over the course of the year, the partners implemented local pilot activities aimed at supporting local partners working on this theme. Several local events were organised in this respect: a two-day study and training visit in Rotterdam (Netherlands) on 12-13 March; a launch event in Barcelona/Catalonia (Spain) on 13 May; a training day in Sollentuna (Sweden) on 16 May; an information day in the Hague on 29 May; a five-day citizenship workshop in Sarcelles (France) on 1-5 April.

The project's fourth coordination meeting was held on 27 and 28 June in Avignon (France). Participants discussed the progress of their local actions, worked collaboratively on the project's final publication, and visited the city's prevention scheme. It includes notably an educational centre and a theatre project enabling young people to understand the main principles of criminal justice. The project's external evaluator took part in the meeting and led an interactive evaluation session.

Several local activities were organised, among which a one-day training for local security practitioners on probation programmes for violent extremist offenders in Northern Ireland and the Netherlands, organised by the city of The Hague in cooperation with the European Forum for Restorative Justice, on 29 May.

Moritz Konradi took part in a joint meeting of the RAN (Radicalisation Awareness Network) working groups on Prison and Probation and Exit work in Prague (Czech Republic), on 5 and 6 June. He presented PREPARE to practitioners and experts and a discussion followed on policy recommendations.

A final dissemination event was organised in Berlin (Germany) on 26-27 November, in conjunction with the international conference "For safe cities worldwide - working together against radicalisation and Islamist extremism", co-organised by the Department of the Interior and Sports of the Berlin Senate, the Berlin State Commission Against Violence and the Friedrich Ebert Foundation, with the support of Efus. The results of the project, the publication and three case studies were presented to an international audience of more than 200 participating experts.

The project was also presented during an inter-agency cooperation workshop, organised in Barcelona on 12 November, by the Confederation of European Probation (CEP) and the European Organisation of Prison and Correctional Services (EuroPris). This event gathered some 80 prison and probation technicians from across Europe.

> **Coordination for Efus**

Moritz Konradi

> **Duration**

October 2017 - December 2019

> **Budget**

€447,597.46 – 80% is funded by the European Commission

..... **BRIDGE PROJECT - BUILDING RESILIENCE TO REDUCE POLARISATION AND GROWING EXTREMISM**

Efus leads this project.

> **Objectives**

The overall objective of the project is to raise awareness among local actors and strengthen their capacity to reduce individual and collective vulnerability to radicalisation while at the same time mitigating the phenomenon of polarisation.

The specific objectives are to:

- strengthen local polarisation detection and management tools;
- assist local authorities in developing actions to tackle tensions and social unrest;
- promote community-based initiatives that require various public services and private actors to cooperate;
- bring together European local authorities and experts willing to address polarisation at the local level.

> **Partners**

Brussels (Belgium), Val d'Oise County Council (Conseil départemental du Val d'Oise)(France), Düsseldorf (Germany), Government of Catalonia (Spain), Genk (Belgium), Igoumenitsa (Greece), Leuven (Belgium), Real Instituto Elcano (Spain), Reggio Emilia (Italy), Region of Umbria (Italy), Rotterdam (Netherlands), Stuttgart (Germany), Terrassa (Spain), Ufuq (Germany), Vaulx-en-Velin (France).

> **2019 Activities**

The project's first phase involved the drafting of a method to conduct local polarisation audits. Efus recruited polarisation specialists who joined the project as experts together with the Real Instituto Elcano and Ufuq:

- Dr Eolene Boyd-MacMillan, senior research associate and co-director of the IC Thinking Research Group, department of Psychology, University of Cambridge;
- Tim Chapman, visiting lecturer at the University of Ulster in Northern Ireland, UK teaching on the Masters programme in Restorative Practices;
- Markus Pausch, professor at the Salzburg University of Applied Sciences, department of Social Work and Social Innovation.

Coordinated by Efus, this team drafted a handbook that includes a definition of polarisation and methodological advice on how to conduct a polarisation audit, which was then discussed with partner cities at the project's first coordination meeting, on 25-26 April in Paris.

The first semester of 2019 was dedicated to conducting research on local polarisation processes in all partner municipalities and regions. With the help of the committee of experts, data are gathered and analysed on socio-structural and demographic factors, forms of civic participation, us-and-them thinking, zero-sum mindsets, individual and community resilience, outgroup empathy, interpersonal reactivity and other variables. The objective of this research phase was to prepare for the audits to be carried out during the second part of the year.

In the second semester of 2019, 13 local polarisation audits were completed, one for each participating municipality. The Efus programme managers, the project's experts and the local partners carried out two-day audit visits in each municipality and produced corresponding reports. These constitute the knowledge base for the local pilot projects that will be implemented in 2020, as well as the expected dissemination materials, such as a webinar and a guidebook.

The second coordination meeting took place on 14 and 15 November 2019 in Barcelona (Spain). Other than an assessment on the progress of the audits, it included a one-day public seminar on "plural forms of polarisation in an era of uncertainty", with a presentation by professor Markus Pausch.

> Coordination for Efus

Moritz Konradi and Eszter Karacsony

> Duration

January 2019 - December 2020

> Budget

€701,000.87 - 90% is funded by the European Commission

..... PRACTICIES PROJECT - PARTNERSHIP AGAINST VIOLENT RADICALISATION IN CITIES

As a partner in this project developed by the University of Toulouse Jean Jaurès (France), Efus is in charge of coordinating the working group gathering representatives of local authorities and helping them implement pilot projects, and is also in charge of disseminating the project's results.

> Objectives

The objective of PRACTICIES is to better understand the roots of violent radicalisation and to characterise its different processes from their origin in order to build more effective prevention tools and practices.

This project principally seeks to: document the risks and protection factors of violent radicalisation among young people in Europe; identify best practices of intervention and prevention at the local, national and European levels; foster dialogue between universities and social actors in order to better understand the phenomenon of violent radicalisation; and finally, develop recommendations based on State-City partnerships in order to design pragmatic policies and solutions.

> Partners

The project consortium gathers 25 European partners – local authorities, governments, research institutes, civil society organisations and private enterprises, including the cities of Amadora (Portugal), Madrid (Spain), Métropole Nice Côte d’Azur (France), Toulouse (France), and Salzburg (Austria).

Efus is in charge of coordinating a working group of local authority representatives, of helping them to implement pilot projects and of disseminating the project results. The following cities and regions are part of this working group: Augsburg (Germany), Berlin (Germany), L’Hospitalet (Spain), Liège (Belgium), The region of Calabria (Italy), Riga (Lithuania), Schaerbeek (Belgium), and Solna (Sweden).

> 2019 Activities

The project's consortium successfully passed the mid-term evaluation. The partners met in Brussels on 21 January to present their work to the European Commission's evaluators, whose comments and suggested modifications were taken into account.

The town of L’Hospitalet de Llobregat, a member of the cities' working group, took part in the seminar organised by KEMEA in Athens, on 28 March, during which it presented its work and the role of cities in PRACTICIES.

Members of the PRACTICIES working group continued their work in drafting recommendations during their third meeting, on 24-25 June in Augsburg (Germany). As this meeting coincided with the Efus General Assembly meeting, a presentation was made of the results of PRACTICIES to the GA attendees.

The project organised two days of exchange between partners and external experts who had worked on PRACTICIES, on 26-27 September . The objective was to work on the recommendations of the project. The work already carried out by the group of cities led by Efus was finalised with contributions from other partners in order to achieve a common document.

The working group of cities met for the fourth and final time in Toulouse on 6-7 November. The first day was dedicated to exchange between partners (representatives from European institutions, local authorities, city networks, researchers, etc.) and to visiting local initiatives of radicalisation prevention. The second day was dedicated to the dissemination of the project, notably the presentation brochure that the participants worked on collaboratively. Another theme of discussion was the role that local authorities will play during the project’s final conference.

> **Project coordinator**

University of Toulouse Jean Jaurès

> **Coordination for Efus**

Martí Navarro Regàs and Moritz Konradi

> **Duration**

May 2017 - April 2020

> **Budget (Efus)**

€265,155 -100% funded by the European Commission

INNOVATION AND TECHNOLOGY



..... **WORKING GROUP ON INNOVATION & SECURITY (I&S)**

In order to follow up on the work carried out as part of the MEDI@4SEC project, which concluded at the end of 2018, Efus established this working group on information technologies and security during its General Assembly meeting in Liège (Belgium), in May 2018. The group is open to all members as well as external partners such as universities, civil society organisations and representatives of the private sector, in particular social media platforms, startups and other ICT industries.

> **Objectives**

The objective of this working group is to share prospective insights and information on innovative strategies in the technology and social fields that can be applied to urban security. The working group will notably seek to foster an approach based on the co-production of security with non-conventional actors such as the private sector, civil society organisations and researchers specialised in the design of innovative urban security policies, which should be based on forecasting and adapted to the evolution of society and new forms of crime.

> **2019 Activities**

Efus was invited to take part in the meeting of experts on “Innovation and technology for the prevention of organised property crime-OPC” organised by the European Crime Prevention Network (EUCPN) on 18 April in Brussels. The objective of this meeting was to bring together different expert opinions/experiences – i.e. policy makers, academics, local practitioners, etc. – to create a unique platform of discussion and ultimately concrete guidelines for local policy makers and specialised practitioners.

Efus met with the CEO of the French digital security solutions company Egidium Technologies, Laurent Denizot, on 17 April in Paris. Mr Denizot is a member of the strategic committee of the French security sector. The discussion focussed on the National Industry Council's (Conseil national de l'industrie, CNI) "Territoires de confiance" project (Territories of trust), which opens up opportunities for collaboration, and on the activities led by Efus that could benefit from such cooperation.

Efus was invited to take part in a meeting of the group of local authorities that are involved in the "Territoires de confiance" project.

Efus was invited to take part in a meeting of the group of local authorities that are taking part in the "Territories of Trust" (territoires de confiance) project.

A meeting of the working group took place on the occasion of the General Assembly in Augsburg, on 24-25 June, after which Paul Ekblom, associate expert of Efus, wrote an article on technological and social innovation applied to public security policies. It was published on Efus' website and on Efus Network.

Carla Napolano and Pilar De La Torre met Jeanne Bretécher, director of Génération, a consulting firm specialising in social entrepreneurship, collaborative philanthropy, and citizen investment in public policies. Efus is planning to establish a partnership with this organisation.

Martí Navarro Regàs met on 24 July with representatives of Entelec Control Systems, a company specialising in the creation of integrated platforms for system control (alarms, smoke detectors, traffic lights, sound sensors, etc.). Efus presented its various projects and activities in the fields of risk management and of the protection of public spaces.

On 26-27 September in Paris, Efus organised a visit of a delegation of Japanese industrialists representing the Institute for International Socio-Economic Studies, the Japan Electronics and Information Technology Industries Association (JEITA) and the Personal Information Protection Commission (PPC). Efus, represented by Elizabeth Johnston and Pilar De La Torre, also invited Camille Gosselin, urban planner at the Committee for Security and Crime Prevention (Mission Prévention Sécurité) of the Paris Region Institute. They discussed the ethical and legal challenges of artificial intelligence technology (smart CCTV, facial recognition, predictive policing, etc.).

> Coordination for Efus

Pilar De La Torre

CRISIS MANAGEMENT



..... **ALARM PROJECT**

Efus is a partner in this project on cross border cooperation between emergency services, which is led by the Fire and Emergency Services of the Northern Region of France (Service Départemental d'Incendie et Secours du Nord, SDIS 59).

> Objectives

After a first project titled APPORT, European authorities decided to develop a new project that would cover the whole France-Belgium border and include, apart from the Northern Defence Zone (Zone de Défense Nord) and the Hainaut Province, the Eastern Defence Zone including the Champagne-Ardenne region and the Belgian provinces of Western Flanders, Namur and Luxembourg. This new project, ALARM, which is part of Interreg 5 and in which Efus is a partner, seeks to design a strategic analysis and intervention scheme that is not limited to major disasters and accidents but also covers all natural, industrial and man-made accidents that can occur in a border region.

One of ALARM's priorities is to engage with border cities and localities, either on the French or Belgian side, through the French “safeguarding plans” (plans de sauvegarde) and the Belgian local “emergency and intervention” plans.

> Partners

The project consortium gathers 18 partners from France and Belgium: SDIS 59, the European Metropolis of Lille (MEL), the European Forum for Urban Security (Efus), the Public Service Science Institute (Institut scientifique de Service Public, ISSeP), the federal services of the governor of Western Flanders (Federale Diensten van de Gouverneur van West-Vlaanderen), the Central Hainaut Zone, the Fluvia Zone, the “RPA Hainaut Sécurité”, the Agency for Maritime and Coastal Affairs of the Flemish government (Vlaamse Overheid - Agentschap voor Maritieme Dienstverlening en Kust, MDK), the Hainaut Computer Centre, the inter-ministerial Command of the North Defence Zone (État-major interministériel de la zone de défense Nord, EMIZ NORD), the services of the Governor of the Hainaut Province, the Prefecture of the North (Préfecture du Nord), the inter-ministerial regional service for Civil and Economic Affairs related to Defence and Civil Protection of the Northern Region (Service Interministériel Régional des Affaires Civiles et Economiques de Défense et de Protection Civile du Nord, SIRACEDPC 59), the West Hainaut Zone, the East Hainaut Zone, the Westhoek Zone, the Public Service of Wallonia, the Eastern Defence Zone Prefecture, SDIS 02, SDIS 08, the services of the Governor of the Province of Luxembourg, the services of the Governor of Namur Province, the LUX Emergency Zone, the Geographical Information Agency of Flanders (Agentschap voor Geografische Informatie Vlaanderen, AGIV), and the DINAPHI (Dinant-Philippeville, Belgium) Emergency Zone.

> 2019 Activities

The partners of the work module on raising awareness among local elected officials about their responsibilities regarding local crisis management had their first work meeting with representatives of towns situated on both sides of the border, on 21 March.

ALARM organised two seminars on 12 November in Jeumont (FR) and on 27 November in Courtrai (BE). These seminars follow a logic of territoriality, which is to say that the cities represented share a similar “risk basin” and can exchange experiences and best practices on similar issues. The first seminar brought together representatives from the cities and communes of the Belgian province of Hainaut and from the border region of the French department of the North (Nord). The second brought together representatives from the cities and communes of the Belgian province of West Flanders and from the border region of the French department of the North.

> Project coordinator

SDIS 59

> Coordination for Efus

Yves van de Vloet and Martí Navarro Regàs

> Duration

January 2017 – September 2020

> Budget (Efus)

€47,560 (on a total of €2,865,067) – 50% is funded by the INTERREG FWV programme

PRACTICE SHEETS



• • • • • **PRACTICE SHEETS PUBLISHED IN 2019**

- *Drugs: Barcelona's harm reduction strategy*, Barcelona, Spain
- *The “Come Together Cup” of Cologne*, Germany
- *The integrated programme against domestic violence*, Malmö, Sweden
- *The mobile unit for family crisis*, Brittany, France
- *Policit , a project to improve relations between police and young people*, Vaulx-en-Velin, France
- *“Planet Rugby”*, Valence, France
- *What is predictive policing?*, Cutting Crime Impact (CCI) project
- *Crime Prevention through Urban Design and Planning*, Cutting Crime Impact (CCI) project
- *Measuring and mitigating feelings of insecurity*, Cutting Crime Impact (CCI) project
- *Qu'est-ce que la police de proximit  ?*, Cutting Crime Impact (CCI) project
- *Training on support to violent extremists at the time of release from prison*, Rotterdam, Netherlands, (PREPARE project)



INTERNATIONAL “SECURITY, DEMOCRACY AND CITIES” CONFERENCE

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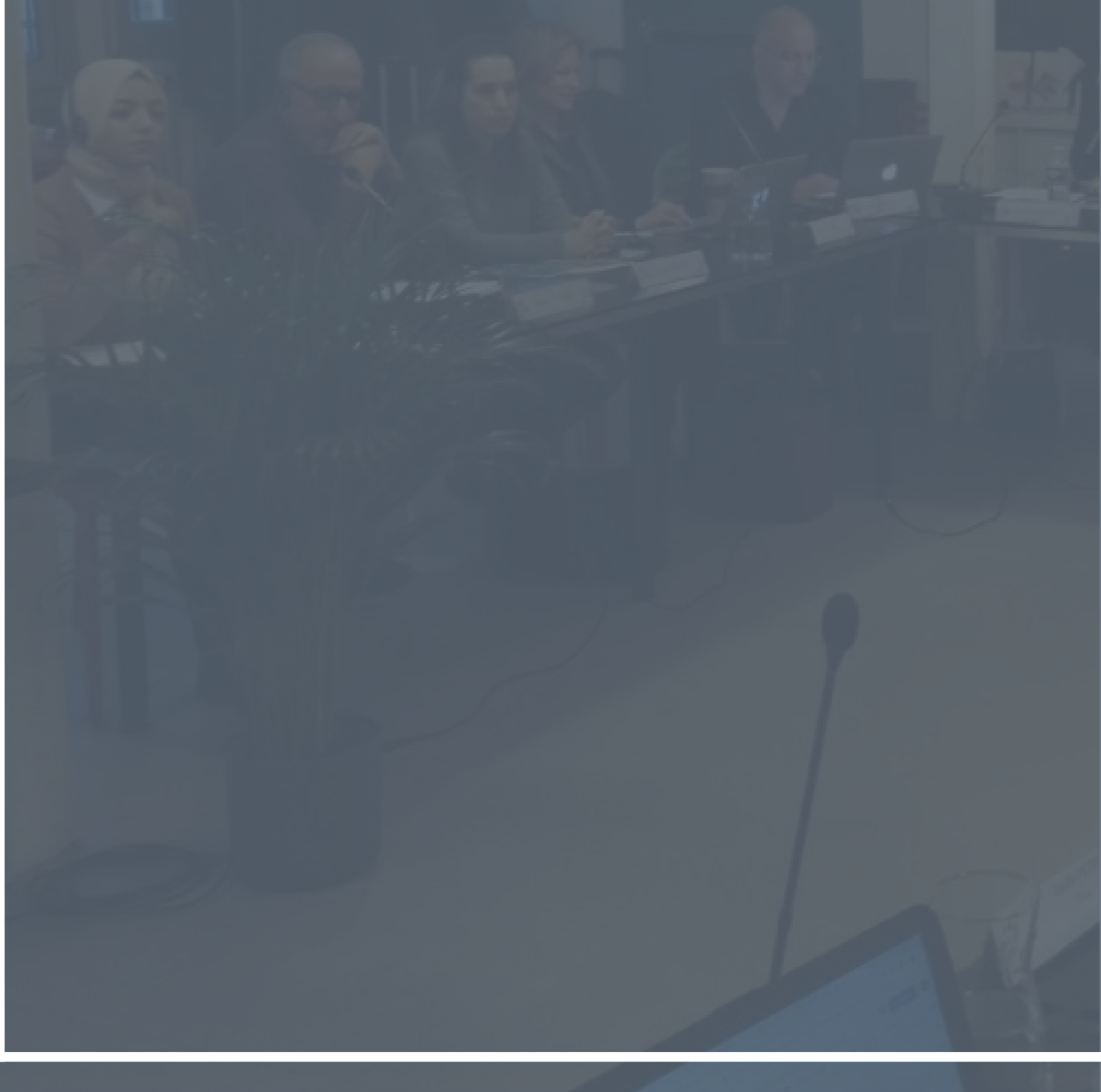
..... **“SECURITY, DEMOCRACY AND CITIES” 2017 MANIFESTO**

The “Security, Democracy and Cities” 2017 Manifesto, which was adopted at Efus’ sixth international conference “Security, Democracy and Cities: co-producing urban security policies” (15-17 November 2017, Barcelona) and is available in seven languages (FR-EN-ES-IT-DE-NL-PT), is being used by local authorities as a support document for public debates or is presented in local events. Efus member local authorities also use it to inform their local urban security strategy.

..... **“SECURITY, DEMOCRACY AND CITIES” 2020 INTERNATIONAL CONFERENCE**

Following the call for applications to choose the host city for the next “Security, Democracy and Cities” international conference, which will take place in November 2020, the selected city was announced at the 2019 General Assembly: it is Nice (France). Efus’ Executive Committee has already started working on the themes of the conference, including those to be addressed through the workshops.

NETWORK LIFE



BELGIUM



BELGIAN FORUM FOR PREVENTION AND URBAN SECURITY (FBPSU)

..... GOVERNANCE

> *FEBSU General Assembly 2019*

The FBPSU held its General Assembly meeting on 12 June, in Brussels. Attendees identified a number of priority areas of work for the FBPSU: young people's integration in society and at school; the urban planning and sharing of public spaces; public and social nuisance; interpersonal violence; polarisation and social cohesion; the management, evaluation and methodology of crime prevention policies, and the relationships between public institutions and citizens.

> *Meeting of the national "Prevention, Security and Social Cohesion" network*

On 25 April, FBPSU held the third meeting of its national network "Prevention, Security and Social Cohesion" with the aim of strengthening cohesion between the country's various regions regarding crime prevention policies and priorities. On this occasion, FBPSU held its managing committee, which approved the 2019-2021 strategic and operational plan. In this period, FBPSU will focus on the following topics: the sharing of public spaces; social inclusion; living together securely; the prevention of polarisation; reducing nuisance and harmful behaviour; the prevention of victimisation.

> *Memorandum on the future of local crime prevention, security and social cohesion plans*

FBPSU prepared a memorandum for national political decision makers on the future of the local crime prevention, security and social cohesion plans and on support to communes. This document was signed by the FBPSU members and disseminated to the Belgian network.

..... TRAININGS

> With the support of the Belgian Ministry of the Interior and the Brussels-Capital Region, the FBPSU organised three half-day training sessions on polarisation, in November and December 2019. The third session will be held in February 2020.

> Four national meetings were organised for the 60 mayors of Belgian communes and their 150 staff, as well as a series of trainings on polarisation (micro-, macro- and miso-sociological) for 75 practitioners. The objective of these national working sessions, besides fostering exchanges between local elected officials, their staff and their local and supralocal partners, was to give FBPSU member communes tools to help them design their local plan against polarisation.

..... CONFERENCES

Two national conferences for local elected officials and their representatives were organised on 19 and 20 September, followed by two awareness conferences for field practitioners, on 4 October, in Molenbeek.

FRANCE



FRENCH FORUM FOR URBAN SECURITY (FFSU)

..... GOVERNANCE

> *Executive Committee*

The FFSU's Executive Committee met on 6 February, 21 June, 25 September and 20 November in Paris.

The FFSU held its General Assembly meeting on 20 March, in Paris. The city of Paris presented its scheme for video-fines and for the management of nightlife.

> *National convention on local security (Assises de la sécurité des territoires)*

The FFSU advocates renewing crime prevention policies so as to better adapt them to the challenges faced by local security stakeholders as well as technological developments and the emergence of new schemes. This has led the FFSU to organise the National Convention on Local Security (Assises de la Sécurité des Territoires), in June 2018.

Many events – thematic and local workshops and other meetings – were organised as part of this initiative between June 2018 and March 2019 in order to collect the views and concrete proposals of field actors, elected officials and associations.

At the end of this period, the FFSU organised a congress of 160 elected officials and security and crime prevention professionals, on 21 March in Ivry-sur-Seine. Seventy seven proposals were presented and discussed on this occasion. Representatives of the government and members of Parliament were also invited in order to foster dialogue between the government and local authorities.

This whole process resulted in the publication of a “white paper on the security of territories” (Livre blanc pour la sécurité des territoires) in September 2019. It features three chapters: “focusing security policies on citizens’ needs”, “making the co-production of security policies sustainable and systematic”, and “innovating in order to design policies that can meet the challenges”. It also includes a series of guidelines on issues that matter to citizens and local authorities, such as the relationship between the police and the population, violence against women, and drug trafficking, among others.

Reflecting the views of FFSU member local authorities, this publication is meant as a contribution to on-going debates about these issues as well as a resource for the government and local and national elected officials. It is available in PDF format (in French) on the FFSU's website (www.ffsu.org).

• • • • • 2019 ACTIVITIES

> *Support to local authorities*

The FFSU is currently helping a number of local authorities conduct their local security audit and draft their local security and crime prevention strategy: Bain-de-Bretagne, Chennevières-sur-Marne, Clayes-sous-Bois, Communauté d'agglomération Maubeuge Val de Sambre, Les Lilas, Montreuil, Plaisir, and Saint-Nazaire.

The FFSU also works with local authorities to help them implement their local strategy for the prevention of violent radicalisation: Metropolis of Aix-Marseille Provence, Toulouse, and several urban communities in the department (county) of Seine-Saint-Denis.

> *Working groups*

The FFSU concluded the work carried out by the working group on “Public spaces: tensions linked to use and trafficking” (espaces publics, tensions d’usages et trafics), which notably consisted in collecting practices. The working group on unaccompanied minors who are victim or author of acts of delinquency did not meet in 2019 but will do so in 2020.

> *Regional networks of local authority directors and managers in charge of crime prevention and security*

The FFSU manages regional groups of directors or managers of departments for crime prevention and security in local authorities that are either members or non-members of the FFSU. The purpose of these groups is to exchange knowledge and practices and draft common tools or recommendations. To date, the FFSU is managing nine such groups. A national meeting with all participants was held on 20 March 2019.

• • • • • PROJECT ON NIGHTLIFE

The FFSU disseminated the results and recommendations of the “Alcohol, Cities and Nightlife” project with co-funding from the Interministerial Mission Against Drugs and Addictions (Mission interministérielle de lutte contre les drogues et les addictions, Mildeca) in a series of seminars organised in Dijon, Narbonne and Ivry-sur-Seine. The purpose of these meetings was to start reflecting and working on identifying priorities and actions to be carried out locally. The last of these meetings was organised in Ivry-sur-Seine on 18 April.

• • • • • CRIME PREVENTION AWARD

The 2019 French Crime Prevention Award went to CEID Addiction in the “Nightlife” category, the city of Mulhouse (“Women and Security” category) and the association Espoir 18 (“Prevention of violent radicalisation” category). The three winners presented their respective projects during a special one-day event held during the National Convention on Local Security, on 21 March in Ivry-sur-Seine.

These projects as well as other schemes honoured by the Jury are presented in a publication that is available on the FFSU website.

In the second semester of 2019, the FFSU launched the 2020 Crime Prevention Award, which is focused on three topics: improving the relationships between the police and the population; discriminatory violence, and the co-production of security with citizens.

••••• TRAINING

The FFSU co-organised with the University of Versailles Saint-Quentin-en-Yvelines the fifth course for the “Security and Urban Life” university diploma, which seeks to foster a common ‘security culture’ among the various concerned professionals (police officers, mediators, crime prevention & security coordinators, educators...). This promotion gathered 17 students who took their final exam in September. Fifteen of them graduated.

The FFSU organised in Paris a training session on crime prevention in cyberspace, as well as three training sessions on crime prevention and risky behaviours among teenagers. The first two sessions were about preventing people from getting into drug trafficking and about fights between gangs. The third one will be held in early 2020 and will be about prostitution among young people.

GERMANY



> 2019 MEMBERSHIPS

Four cities joined DEFUS and Efus in the first semester of 2019: Berlin (pop. 3.5 million), the capital and largest city in Germany, Nuremberg (pop. 515,000), located in Bavaria, Hanover (pop. 532,000), located in Lower Saxony, and Gladbeck (pop 80,000), located in North Rhine-Westphalia.

GERMAN AND EUROPEAN FORUM FOR URBAN SECURITY (DEFUS)

••••• GOVERNANCE

> DEFUS General Assemblies

DEFUS's first General Assembly meeting was held on 24 June in Augsburg, on the occasion of Efus' GA meeting.

Apart from the GA itself, DEFUS' meeting focussed on the themes of polarisation, citizen participation mechanisms, and the protection of public spaces. In addition, as agreed at the last member assembly, a working group on local risk management will be set up to further exchanges on this topic.

DEFUS held its second yearly General Assembly meeting on 12 December, in Cologne. Some 40 delegates discussed security audits and strategic planning, the security of public spaces and that of nightlife venues. They also visited Cologne's Centre for Crime Prevention and Security. The following day, a workshop was held on the identification and evaluation of risks to urban security.

> Mannheim's Security Day

In April, the city of Mannheim organised a “Security Day” during which representatives of

local authorities discussed a number of urban security topics. Efus and DEFUS were partners in this event and were represented through an exhibition stand.

> *German Crime Prevention Congress*

As it happens each year, DEFUS was involved in the organisation of the German Crime Prevention Congress. It gave several presentations, organised a number of workshops, and had an exhibition stand. Several Efus-member local authorities presented their activities.

> *Inauguration of the new Crime Prevention Council of Thuringia*

DEFUS Executive Director, Anna Rau, was invited to give the opening address at the inauguration of the new Crime Prevention Council of the Land of Thuringia.

..... **RESEARCH PROJECT ON SECURITY AROUND URBAN TRAIN STATIONS**

The cities of Munich and Düsseldorf, as well as DEFUS, are partners in a research project on the security of areas surrounding urban train stations. The project started in August 2017 and will last until August 2020. DEFUS is notably in charge of creating a training programme for local authorities based on the project's insights.

The project partners took part in a two-day meeting in Düsseldorf, in February.

..... **ONLINE PLATFORM PUFIL.DE**

The German Crime Prevention Congress, the Lower Saxony Crime Prevention Council and DEFUS created an online exchange platform, pufi.de, which is open to all crime prevention professionals in Germany. The platform publishes a weekly newsletter and includes a database on integration, immigration and refugees in Germany. DEFUS manages the platform and has received an external grant to develop it.

..... **GUIDE ON PEACEFUL COEXISTENCE**

The DEFUS members drafted a document including recommendations for the peaceful cohabitation in cities, which is being disseminated throughout Germany.

..... **EXCHANGE VISITS BETWEEN COLOGNE AND ROTTERDAM**

In October 2019, seven security technicians from the municipality of Cologne took part in a two-day visit in Rotterdam (Netherlands). This visit was part of the bilateral exchange programme and will be followed by a return visit from the Rotterdam colleagues to Cologne in 2020. The themes of this visit were the measures taken by the Rotterdam municipality for the security of employees, the security of public spaces, improvements in deprived neighbourhoods, and situational crime prevention.

..... **TRAINING ON THE SECURITY OF LARGE EVENTS**

DEFUS and the German Urban Planning Institute organised a two-day training session on the security of large events, in Berlin, in October. Another training will be held in March 2020.

• • • • • SYMPOSIUM ON PEACEFUL COEXISTENCE

On 20-21 November, DEFUS and the German Police University (DHPol) organised in Münster a symposium on “The organisation of peaceful coexistence at the crossroads of migration, integration and security”. The meeting gathered some 70 participants: mayors, researchers, municipal officers, and representatives of the police and of civil society.

• • • • • DEFUS INVITED TO POLITICAL CONGRESSES

Dirk Wurm and Christian Kromberg, respectively President and Vice President of DEFUS, represented Efus and DEFUS in congresses on urban development organised by the Social Democratic Party and the Conservative Party (CDU). These invitations increased the visibility of both Efus and DEFUS in the German political landscape.

ITALY



ITALIAN FORUM FOR URBAN SECURITY (FISU)

• • • • • GOVERNANCE

FISU's General Assembly was held in Prato on the 22 October, followed by a meeting of the executive committee.

• • • • • TRAINING

> The training organised by FISU together with the Umbria Region and the University of Perugia on urban security and immigration and asylum policies concluded on 31 January with the third and last module.

> The municipality of Bellaria Igea Marina and FISU jointly organised a one-day training session on Italian asylum law, on 11 April in Bellaria Igea Marina.

> Under the agreement between FISU and the Department of Legal Sciences of the University of Bologna, the latter's students were able to attend seminars on urban security and the fight against terrorism held between 9 and 30 May.

> FISU designed, together with the Department of Law of the University of Sassari, training on the practical implications of the new legislation on security enacted by the government in late 2018.

> FISU contributed to designing a training course on “integrated security policies” for the department of Political Sciences of the University of Pisa, in collaboration with the Tuscany Region, the department of Political Sciences of the University of Florence, and the department of Cognitive, Political and Social Sciences of the University of Siena.

• • • • • CONFERENCES, ROUND TABLES AND SEMINARS

> Together with the municipality of Genoa, FISU organised an international conference on the “Promotion of urban security and normalisation of extraordinary situations” in Genoa on 15 March. Genoa was the winner of FISU's 2018 Crime Prevention Award and as such has conducted an in-depth reflection on the Italian organisational model for urban security and crisis management. One aspect of this work was the collection of international experiences, among others that of the city of Rotterdam (Netherlands), which is a member of Efus.

> FISU was invited to take part in the first “International Congress on Public Policies for the Prevention of Urban Violence and Crime” organised by the Mexican State of Nuevo León and the University of Security Science (Universidad de Ciencias de la Seguridad, UCS) in Monterrey (Mexico), on 25-29 March. FISU presented Italian experiences of prevention of environmental and community crime, as well as a detailed analysis of international and European crime prevention policies.

> Upon request from the Veneto Region, FISU took part in a consultation organised on 3 April in Venice concerning the regional bill on local policing and security policies.

> FISU organised a conference on the security of public spaces together with Milan Polytechnic and the municipality of Piacenza, on 16 April in Piacenza.

> FISU organised a seminar on the prevention of violence in sport, on 17 April in Calderara di Reno, in cooperation with that municipality, the National Association of National Police Officers and the association Friends of We Love Football. Open to all interested professionals and youngsters, the meeting was aimed at promoting a culture of legality in sport and preventing all forms of incivility, discrimination and violence in sports events and society. Furthermore, FISU is supporting a research project on how teenagers perceive manifestations of violence in football.

> FISU organised a conference on “Urban security and road safety policies” on 6 May in Forlì together with the municipality and the Association of Supporters and Friends of the Traffic Police. FISU presented an in-depth study on the prevention of environmental crime in urban redevelopment projects.

> FISU organised a conference on the “Criminological and Regulatory Outlook for an Integrated Management of Urban Security” together with the University of Siena and the municipality of Grosseto, which hosted the event on 18 May.

> As part of the 38th “Local Police and Urban Security Days” in Riccione, on 20 September, FISU organised a conference on “Integration security policies and the organisation of local police forces. The role of regions and communes in the bill currently discussed in Parliament”.

> FISU organised a workshop in Modena, on 25 October, as part of the 33rd national congress of the Italian Criminology Society, on the topic of “Urban security: research to improve policies”.

> FISU and the Piedmont-Parma Union organised a conference on “Phenomena of crime and the perception of security” in Felino, on 27 November.

> Together with the commune of Cervia, FISU organised in this town a training seminar on “Globalisation and the mafia: the case of the Nigerian mafia”, on 28 November.

• • • • • PUBLICATIONS

> The book edited by Franco Angeli, *The security of cities: urban and integrated security (La Sicurezza delle Città. La sicurezza urbana e integrata)* was presented to the FISU members at the October General Assembly meeting, in Prato.

> The guidebook *Urban security and legality in cities: from issues to local policies. Detailed analyses and good practices for local decision-makers (Sicurezza urbana e legalità nelle città: dai problemi alle politiche locali. Approfondimenti e buone pratiche per amministratori locali)* was published with support from FISU, the Emilia Romagna Region, and the commune of Bellaria Igea Marina.

NETHERLANDS



• • • • • CONFERENCES, WORKSHOPS, MEETINGS

> On 24 May, the city of Amsterdam organised a meeting in Brussels to follow up on the “Flying Money” conference on financial crime and its impact on cities and citizens, which it had organised in May 2018. Representatives of European cities and the European Commission exchanged further on this issue and discussed what can be done to prevent this type of crime.

Furthermore, Amsterdam and Rotterdam are leading the working group on “the local roots and impacts of organised crime”, which held its first meeting in Brussels, on 10 December (see Secutopic Organised Crime).

> On 21 June, the Ministry of Security and Justice co-organised with the cities of Amsterdam, The Hague, Rotterdam and Utrecht a strategic conference on the Urban Agenda and security.

> On 15 July, the cities of Antwerp and Rotterdam organised a conference for Dutch cities on organised crime in ports, based on a research study by the Erasmus University. The next step will be to work together with European ports.

> On 9 December, the city of Rotterdam and the government organised jointly a conference with 40 Dutch cities on their contribution to the new Leipzig Charter on Sustainable European Cities.

PORTUGAL



PORTUGUESE FORUM FOR PREVENTION AND URBAN SECURITY (FOPSU)

..... CONFERENCES, WORKSHOPS, MEETINGS

Efus was invited to the conference on “Urban Security: Cities and the Protection of Urban Spaces” organised by the Portuguese Ministry of the Interior in Coimbra, on 31 January. Elizabeth Johnston addressed the conference by means of a video clip.

During this meeting, the city of Lisbon presented the community policing tool it developed a few years ago as part of the Efus-led IMPPULSE European project (2013-2015) on improving police-population relations.

In February, the Portuguese Forum took part in a conference organised by the Ministry of Public Administration on “Urban security – Municipalities and the protection of public spaces”, in Coimbra.

The municipality of Setúbal organised the second international conference on “Risks, Security and Citizenship”, on 28-29 March.

..... FOPSU'S LEGAL STATUS

In the first semester of 2019, FOPSU set up and led a working group with the objective of discussing the Portuguese Forum's legal status and a series of remedial measures. A solicitor was consulted in May, and in September, the working group held a meeting to present the measures that have been decided in order to reactivate FOPSU.

SPAIN



SPANISH FORUM FOR PREVENTION AND URBAN SECURITY (FEPSU)

..... GOVERNANCE

> *General Assembly meeting and Executive Committee*

FEPSU's General Assembly meeting was held in Barcelona on 28 March. A meeting of the Executive Committee was held afterwards, and all EC members were renewed.

• • • • • **CONFERENCE ON INNOVATION AND URBAN SECURITY**

As part of its General Assembly meeting, FEPSU organised, jointly with the city of Barcelona, a one-day conference titled “New challenges, new responses: innovation and urban security” at the Pompeu Fabra University in Barcelona, on 28 March. Over 200 practitioners, civil servants, researchers and delegates from private companies as well as about 30 municipalities and seven “autonomous communities” (Spanish regions, which have a high degree of autonomy) were in attendance.

On this occasion, FEPSU announced the launch of the “Spanish Forum's Award for urban crime prevention and security” (for more information see the FEPSU website, www.fepsu.es). For more information on the conference, see the website of Barcelona's City Council (www.ajuntament.barcelona.cat).

• • • • • **A REPORT BY FEPSU ON THE LOCAL POLICE MODEL SUBMITTED TO PARLIAMENT**

FEPSU handed to a parliamentary committee working on the new local police model its recommendations in this regard.

• • • • • **DISTANCE TRAINING OFFER**

As planned by FEPSU's Executive Committee, a survey was commissioned on the strategies for promoting distance training focusing particularly on the co-production of crime prevention and security policies. The exploratory study concluded in February 2019.

• • • • • **MAY 2019 MUNICIPAL ELECTIONS**

In the wake of the May 2019 municipal elections, the FEPSU sought to meet the newly elected officials. Several meetings were organised, in particular with the city of Madrid, which is President of the FEPSU. Contacts were also made with the Spanish Federation of Cities and Regions (Federación española de municipios y provincias, FEMP) with the aim of formalising exchanges and organising a one-day meeting.

EFUS AND EUROPE



EUROPEAN COMMISSION



..... **Partnership on the security of public spaces of the European Union's Urban Agenda**

Efus is coordinating, with the cities of Madrid (Spain) and Nice (France) this new partnership that enables local authorities, Member States and European institutions to work together to strengthen the role of cities in European security policies, to share knowledge and good practices, and to advocate at the European level legislative reform and new funding frameworks.

Over a period of three years, this partnership will allow the EU to include for the first time the topic of urban security in the work carried out as part of the Urban Agenda. There are already 12 other such partnerships on topics ranging from urban mobility, poverty, the inclusion of migrants and the adaptation to climate change, to name a few.

The partnership members met three times in 2019 to work on the guidance document: in Paris (France) on 25 January, in Nice on 8-9 April and in Florence (Italy) on 6-7 June.

After having finalised this document, the Partnership worked on defining its action plan. Furthermore, on 11 February in Brussels, Efus attended a meeting of the coordinators of all 13 Urban Agenda Partnerships, during which they exchanged experiences and suggestions. Efus and the other members of the Partnership contributed to the contents of a workshop organised on 9 October in Brussels as part of the European Week of Regions and Cities. Efus made a presentation at the meeting.

..... **European Committee for Standardization (CEN)**

On 8 October, Efus, represented by Carla Napolano, was invited to take part in the workshop on the “prevention and management of crime risks-safe location, safe city”, in Brussels. The European Committee for Standardization (Comité Européen de Normalisation, CEN) is an association that brings together the national standardization bodies of 34 European countries and provides a platform for the development of European standards and other technical documents in relation to various kinds of products, materials, services and processes.

..... **European Crime Prevention Network (EUCPN)**

Represented by Pilar De La Torre, Programme Manager, Efus took part on 18 April in Brussels in a workshop on innovation and technology applied to the prevention of property crime such as burglary and theft. The objective of the meeting, which was attended by political decision makers, academics and local practitioners, was to exchange and eventually produce recommendations for local political decision makers and field practitioners.

Efus (Pilar De La Torre) took part on 29 May in Brussels in a meeting of European prevention and security stakeholders to discuss crime prevention and contribute to a white paper on this subject.

EUROPEAN PARLIAMENT



As part of its long-standing efforts to promote the theme of urban security among European institutions, Efus contacted a number of MEPs in the autumn of 2019 to discuss the creation of an intergroup on security. Such an initiative would also enable Efus to disseminate its work and recommendations within this major European institution and to bring closer European local elected officials and MEPs.

In the end, the project of an intergroup did not prosper for lack of support by at least three political parties represented in the parliament, as required by internal regulations. However, this initiative allows Efus to strengthen its relationship with MEPs. Carla Napolano, Deputy Executive Director, and Eszter Karacsony, Programme Manager, met with the Vice President of the Parliament, Klara Dobrev, the Vice President of the Commission on Transport and Tourism, István Ujhelyi, and MEP Marc Tarabella. All expressed interest in the 2020 “Security, Democracy and Cities” international conference (Nice, France, 25-27 November 2020).

INTERNATIONAL



UN-HABITAT



As a member of UN-Habitat's Global Network on Safer Cities, Efus drafted recommendations for the security audit of the South-African town of eThekweni. This audit was carried out as part of a project led jointly by the African Forum for Urban Security (AFUS) and eThekweni to set up an audit and security laboratory in the municipality. Efus is a member of the project's advisory board.

UNITED NATIONS OFFICE ON DRUGS AND CRIME (UNODC)



Manuel Comeron, head of strategic analysis on urban security at the municipality of Liège (Belgium), represented Efus in a meeting of a group of UNODC experts on “sport as a means to reach out to vulnerable young people” and “sport as a source of local, social cohesion” in Vienna (Austria), on 28-29 November. The purpose of the meeting was to work on the content of a guidebook on preventing violent extremism through sport.

UNESCO



Efus was invited to become an official Unesco partner as a non-governmental organisation and is taking the necessary steps to do so.

Efus took part in Unesco's International Day of Living Together in Peace, on 16 May. Elizabeth Johnston met with representatives of the French School for Sustainable Regional Planning (École de l'aménagement durable des territoires, ENTPE)-Unesco Urban Policies and Citizenship Chairs to discuss initiatives to improve police-population relations.

On 12-13 December, Yves van de Vloet, associate expert, represented Efus at the Euro-Mediterranean Days in Rabat (Morocco) on the topic of “the involvement of young people and women against extreme violence and radicalisation”. The purpose of the meeting was to deepen reflection on social prevention and to share the results of research studies carried out in Mediterranean countries in order to design a more operational approach to be focussed on young people. This meeting was co-organised by Unesco and the University of Toulouse (France).

INTERNATIONAL CRIME PREVENTION CENTRE (ICPC)



Represented by Elizabeth Johnston, Executive Director, Efus met on 23 May in Paris with the Director of the ICPC, Ann Champoux, to discuss how the two organisations can exchange, in particular on the topics of radicalisation and polarisation, and how to design evaluation tools and security indicators.

Efus was invited to contribute to two projects: take part in the United Nations Congress on Crime 2020 (20-27 April 2020), where the ICPC is responsible for organising a workshop on crime prevention; and contribute to their annual report, in particular on aspects of evaluation, indicators and statistics.

On 4-6 November, Carla Napolano represented Efus at the sixth conference on the observation of crime, in Brussels. The purpose was to exchange experiences and knowledge on crime observation among international stakeholders. The conference was organised by the ICPC, the National Observatory on Crime and Criminal Justice Responses (Observatoire national de la délinquance et des réponses pénales, ONDRO, France), the National Observatory on Crime in Transport (Observatoire national de la délinquance dans les transports, ONDT, France) and Bruxelles Prévention & Sécurité.

OTHER NETWORKS



• • • • • NORTH AMERICA

> *United States*

On 3-9 November, Willy Demeyer, Mayor of Liège and President of Efus, led a delegation gathering police officers, social workers and crime prevention experts from the Belgian cities of Liège and Verviers for a study visit in the United States aimed at exchanging good practices with local authorities and practitioners.

The visit, which included meetings with American specialists in urban security, social prevention, the justice system, civil society and inter-faith dialogue, could lead to increased cooperation and a new partnership between Efus and a network of American cities. This would represent a new partnership for Efus.

• • • • • **LATIN AMERICA**

> Chile

Represented by Elizabeth Johnston and Pilar De La Torre, Efus met on 6 May in Paris with the mayors of eight localities situated near Valparaíso – Cabildo, Limache, Olmue, Putaendo, Quillota, Quilpue, Villa Alemana, and Zapallar – to discuss Efus' proposal to support them in designing their local security strategy.

• • • • • **MAGHREB**

> Tunisia

Upon request from the Tunisian Ministry of the Interior and the Geneva Centre for Democratic Control of Armed Forces (DCAF), Efus drafted a project proposal to strengthen the role of local authorities in analysing and responding to local security issues. The project would provide Tunisian cities with a local security diagnostic and a local security and crime prevention strategy; it would also build local elected officials' capacities in local security governance. The current situation in Tunisia prevents this project from going ahead at the moment.

• • • • • **OTHER NETWORKS**

Represented by Carla Napolano, Deputy Director of EU Programmes and Network Life, Efus took part in the launch of the “resilience fund” promoted by the NGO “Global Initiative Against Transnational and Organised Crime”, on 21-23 May in Vienna (Austria). Based in Geneva (Switzerland), the Global Initiative is a network of specialists researching innovative strategies and responses to organised crime. The “resilience fund”, which is financed by the Norwegian Ministry of the Interior, is meant to support civil society initiatives against organised crime.

The Vienna meeting gathered representatives of other specialised and civil society networks to discuss the challenges to society posed by organised crime and how to best use the resilience fund.

GOVERNANCE AND ORGANISATION



GOVERNANCE



• • • • • 2019 GENERAL ASSEMBLY & AUGSBURG DECLARATION

Efus' 2019 General Assembly meeting was held on 25-26 June in Augsburg (Germany). Following the AGM, Efus published in the name of all its members a declaration that includes a series of recommendations to the European Union and the Members of the European Parliament (MEPs). Titled "Free, safe and just cities – a European success story and its future", it recalls that European cities and regions "must play an important role in ensuring security" because they have "the skills, knowledge and instruments to guarantee the security of citizens". This declaration was sent to all MEPs. (The full text is available on Efus' website).

Two field visits were also organised on the following topics:

- Managing urban conflicts around drugs and addictions: visit of the supervised drug consumption facility for alcohol users, of the Helmut Haller square and the neighbouring area
- Fostering resilience and preventing radicalisation: visit of the HEROES project developed by the city of Augsburg

Furthermore, on the occasion of the AGM and in the wake of the May European elections, Efus organised a conference on "The Local Dimension of European Security Policies: Cities and Regions for Security and Democracy", which gathered representatives of the government of Catalonia, the German Crime Prevention Congress, the cities of Augsburg, Brno, Gdansk, Liège, Nice and Rotterdam, the Emilia Romagna Region, DEFUS, the PRACTICIES project, and the Violence Prevention Network.

• • • • • MEETINGS OF THE EXECUTIVE COMMITTEE

Efus' Executive Committee met twice in 2019: on 23-24 September in Paris and on 25-26 June on the occasion of the General Assembly meeting.

The main themes of work were:

- consolidating and diversifying Efus' finances;
- modifying Efus' statutes in order to better value collaboration and partnerships with Efus' partners;
- preparing the 2020 international conference;
- creating an inter-group on security within the European Parliament.

COMMUNICATIONS



• • • • • **WEBSITE AND NEWSLETTERS**

Efus' website is regularly updated and promotes our key messages, the progress made in the various projects we are working on, and our participation in important events.

Efus' monthly newsletter is sent to numerous subscribers: actors of urban security in Europe, including many elected officials, magistrates, police officers, officers of local, national, European and international administrations as well as representatives of civil society and the private sector.

• • • • • **COMMUNICATIONS: KEY FIGURES FOR 2019**

- 11 newsletters were sent to over 8,500 subscribers
- The Twitter feed is followed by over 1,500 people. Efus' tweets are seen by more than 24,000 people each month (average monthly number of impressions).
- Efus' Facebook account has around 1,280 subscribers
- Efus' LinkedIn account has around 950 followers

• • • • • **PUBLICATIONS**

Since its foundation, Efus has published 66 books on various urban security issues and on the European projects in which it took part. Almost all of these publications are available online in PDF format. On the issuu online platform, there are on average 250 readers per week. The most read publications over the past year were Prevention of Reoffending: A training toolkit for local stakeholders (Efus, 2012), and Efus' 2017 manifesto.

• • • • • **PRESS RELATIONS**

Efus is in permanent contact with a network of specialised journalists and is regularly featured in the media.

Among the mentions in the press in 2019:

- *Gestion de la vie nocturne dans les villes européennes : un enjeu de sécurité [The management of nightlife in European cities: a security challenge]*, Revue Espace-tourisme, December 2019
- *"Faut qu'on en parle" - pour lutter contre la violence dans les villes, [We have to talk about it - fighting violence in cities]*, RTC Télé Liège, November 2019
- *Urban security and the challenges of the new decade [Αστική ασφάλεια και οι προκλήσεις της νέας δεκαετίας]*, ΑΘΜΟΝΙΟΝΒΗΜΑ, November 2019
- *Nice accueille la Semaine Européenne de la Sécurité [Nice hosts the European Week of Security]*, WebTimesMedias, October 2019
- *NICE : Semaine européenne de la sécurité > Réunion des Experts et des villes associées PACTESUR*

[Nice: European Week of Security>Meeting of the experts and associate cities], Presseagence.fr, October 2019

- *Intégration : Heroes, un « modèle » allemand [Integration: Heroes, a German model]*, September 2019
- *Menace terroriste : Liège investit ! [Terrorist threats: Liège invests!]*, DH.be, September 2019
- *Face au sentiment d'insécurité, protéger les espaces publics [In the face of feelings of insecurity, protecting public spaces]*, Préventique, July 2019
- *Le Forum européen pour la sécurité urbaine choisit la Ville de Nice pour l'édition 2020 de sa conférence internationale [The European Forum for Urban Security chooses the city of Nice for the 2020 edition of its international conference]*, Lespetitesaffiches.fr, July 2019
- *Sécurité : un forum européen créé « par et pour l'élu » [Security: a European forum set up by and for elected officials]*, Journal des Maires de France, June
- *Article on supervised drug consumption rooms signed by Alexandre Feltz, Deputy Mayor of Strasbourg in charge of Health*, Préventique, May 2019
- *Sécurité, démocratie et villes [Security, democracy and cities], signed by Elizabeth Johnston*, Préventique, March 2019
- *'Tacha el odio' reivindica el derecho a ser diferente ['Erase hate' claims the right to be different]*, ZonaretSécurité, démocratie et villes [Security, democracy and cities], signed by Elizabeth Johnston, Zonaretiro.com (Spain), Zonaretiro.com (Espagne), 8 February 2019
- *Policía Municipal lanza la colorida campaña 'Tacha el odio' para luchar contra la discriminación de personas vulnerables [Municipal police launch the catchy 'Erase hate' campaign against discrimination against vulnerable people]*, La Vanguardia (Catalonia, Spain), 8 February 2019
- *Des élus militent pour une politique locale en matière de toxicomanie [Elected officials advocate a local policy on addiction]*, Weka.fr (France), 11 February 2019
- *Policía Municipal lanza la colorida campaña 'Tacha el odio' para luchar contra la discriminación de personas vulnerables [Municipal police launch the catchy 'Erase hate' campaign against discrimination against vulnerable people]* Europapress (Espagne), 19 February 2019
- *Drogue : un projet européen pour l'espace urbain - Interview de Willy Demeyer [Drug: a European project on urban spaces - Interview with Willy Demeyer]*, Fédération Addiction (France), 10 March 2019
- *Lutte contre le terrorisme : le projet européen PACTESUR lancé à Nice [Fight against terrorism: the European PACTESUR project launched in Nice]*, WebTimeMedias (France), 26 March 2019
- *PACTESUR va réunir quatorze villes européennes face au risque de terrorisme [PACTESUR gathers 14 European cities confronted with terrorist threats]*, Econostrum (Mediterranean area), 28 March 2019

- *Loano aderisce a "Match Sport" contro il razzismo e la discriminazione nello sport amatoriale* [*Loano joins Match Sport against racism and discrimination in amateur sport*], *svsport (Italy)*, 1 April 2019
- *"Match Sport", Loano contro il razzismo e la discriminazione nello sport amatoriale* [*Match Sport, Loano against racism and discrimination in amateur sport*], *albengacorsara.it (Italie)*, 1 April 2019
- *Drogues: bilan positif de la salle de consommation à Liège, 6 mois après son ouverture* [*Drugs: positive balance of the Liege's consumption room, six months after opening*], *RTBF.be (Belgique)*, 3 April 2019
- *Liège : bilan positif pour la salle de shoot* [*Liege: a positive balance for the shooting room*], *dh.be (Belgique)*, 3 April 2019
- *Les citoyens peuvent-ils participer à la production de la sécurité ?* [*Can citizens participate in the production of security?*], *The Conversation (international)*, *The Conversation (international)*, 10 April 2019
- *Υπεγράφη η Διακήρυξη της Αθήνας για την συνεργασία αυτοδιοίκησης & γενικής κυβέρνησης* [*Signing of the Athens Declaration on cooperation between the national and local authorities*], *Aftodioikisi (Grèce)*, 28 March 2019
- *Safe Spaces for Users*, *Stanford Social Innovation Review (United States)*, January-May 2019
- *Security, democracy and cities*, *Préventica (France)*, March-May 2019

These articles are available on Efus Network, section The Network/The network in the media.

HEAD OFFICE



• • • • • HUMAN RESSOURCES

- **Myassa Djebara**, Programme Manager since March 2017, left the Forum in April 2019. She is replaced by **Guillaume Jaen**.
- **Aziza Khalil** joined Efus as European Programme Officer in March 2019, replacing Lucile Garnier.
- **Rasa Verseckaite** joined Efus as European Programme Assistant in March 2019.
- **Eszter Karacsony** joined Efus in September as Project Manager.
- **Elisabete Brito** left her position as Office Manager in September 2019. She is replaced by **Linda Djerad**.
- **Julie Antonini**, communications officer since February 2018, left the Forum in November 2019. She is replaced by **Adrien Steck**.

Two interns joined Efus in 2019: **Ruxandra Ebelle** (communications) and **Shaicir Mincher** (translation and project management).

THE EFUS TEAM



Elizabeth Johnston
Executive Director



Carla Napolano
Deputy Director



Linda Djerad
Office Manager



Rasa Verseckaitė
European
Programmes
Assistant



Pilar De la Torre
Project Manager



Guillaume Jaen
Project Manager



Eszter Karacsony
Project Manager



Moritz Konradi
Project Manager



Tatiana Morales
Project Manager



Marti Navarro
Project Manager



Emilie Petit
Project Manager



Éloïse Schollaert
Communications
Manager



Adrien Steck
Communications
Officer



Aziza Khalil
European Programmes
Officer



Alexandra Ruiz
Administrative and
Financial Manager



Eric Loustauneau
Accounting Assistant



Yves Van De Vloet
Associate Expert

FINANCIAL REPORT



INTRODUCTION: From EFUS Certified Profit and Loss to EFUS Management Profit and Loss

2019 - EFUS Certified Accounting Profit and Loss according to Accounting System

Prestations de service	16 830
Subventions d'exploitation	2 455 512
Reprises sur amortissements et provisions	24 838
Cotisations	394 037
Autres produits	2
Utilisation des Fonds Dédiés	913 735
TOTAL DES PRODUITS D'EXPLOITATION I	3 804 953
Autres achats et charges externes	1 467 217
Impôts, taxes et versements assimilés	18 620
Salaires et traitements	404 547
Charges sociales	158 701
Dotations aux amortissements sur immos	23 321
Dotations aux provisions sur actifs circulants	34 141
Autres charges	22 309
Reports en Fonds Dédiés	1 630 995
TOTAL DES CHARGES D'EXPLOITATION II	3 759 850
RESULTAT COURANT NON FINANCIER (I-II)	45 103
TOTAL DES PRODUITS FINANCIERS V	597
TOTAL DES CHARGES FINANCIERES VI	40
RESULTAT FINANCIER (V-VI)	557
RESULTAT COURANT AVANT IMPOTS (I-II+III-IV+V-VI)	45 660
TOTAL DES PRODUITS EXCEPTIONNELS VII	122 887
TOTAL DES CHARGES EXCEPTIONNELLES VIII	62 852
RESULTAT EXCEPTIONNEL (VII-VIII)	60 034
(1) TOTAL DES PRODUITS (I+III+V+VII)	3 928 437
(2) TOTAL DES CHARGES (II+IV+VI+VIII+IX+X)	3 822 742
EXCEDENT OU DEFICIT	105 694

Restating

→	- Other Revenues
→	- Thematic Programs
→	- Members' fees
→	- Members' fees
→	- Other Revenues
→	- Thematic Programs*
→	- Structure expenses
→	- Personnel costs
→	- Thematic Programs
→	- Structure expenses
→	- Personnel costs
→	- Personnel costs
→	- Structure expenses
→	- Members' fees
→	- Structure expenses
→	- Thematic Programs*
→	- Other Revenues
→	- Other Expenses
→	- Other Revenues
→	- Other Expenses

- **Thematic Programs***: Multi-year programs are managed through specific dedicated funds.

In the certified P&L, the amounts used during the year are considered as an expense.

In the management P&L, the same amounts are deducted from the revenues.

2019 - EFUS Management Profit and Loss according to Cost Accounting System

Revenues	
Members' fees	381 060
Thematic programs	1 742 901
Others	137 380
Expenses	
Personnel costs	611 735
Structure expenses	147 070
Communication, Network Life, Dvpt...	30 666
Thematic programs	1 300 357
Others	65 818
Total Revenues	2 261 340
Total Expenses	2 155 646
Net Income	105 694



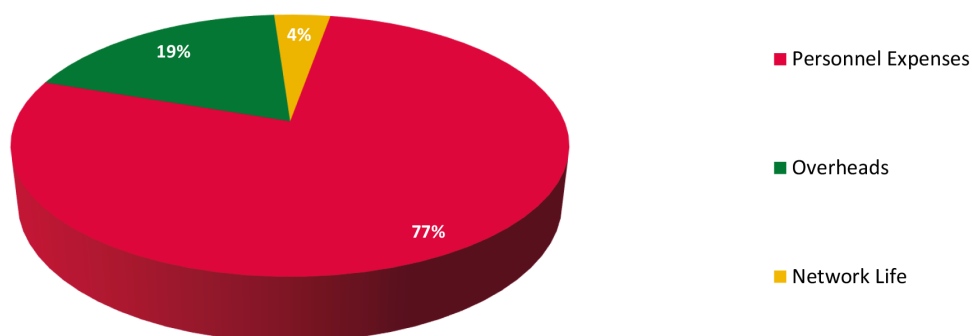
2019 - EFUS Management Profit and Loss Fixed Costs and Contributions Perspective

Contributions		835 130
Members' fees		381 060
Thematic programs		442 543
Others		11 526
Fixed Costs		789 471
Personnel costs		611 735
Structure expenses		147 070
Communication, Network Life, Dvpt...		30 666
Non-Current Income		60 035
Net Income		105 694

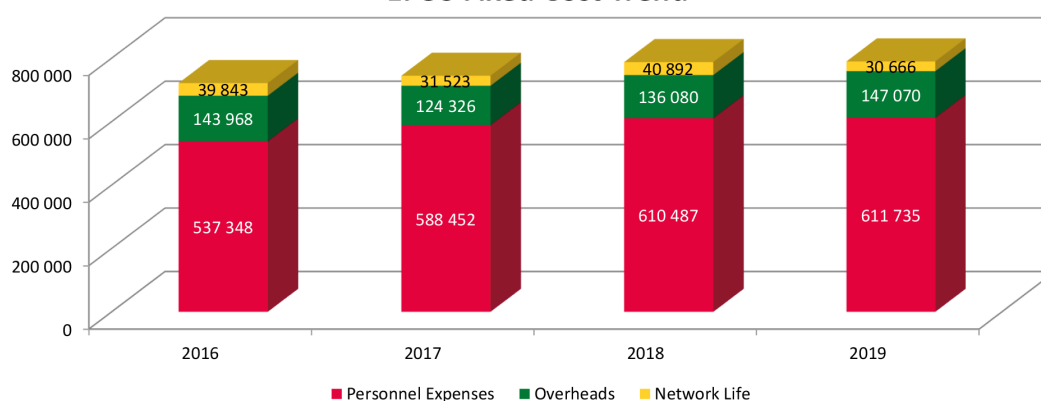
EFUS FIXED COSTS TREND

YEAR	2 016		2 017		2 018		2 019	
Fixed Costs (Euros)								
Personnel Expenses	537 348	74,5%	588 452	79,1%	610 487	77,5%	611 735	77,5%
Overheads	143 968	20,0%	124 326	16,7%	136 080	17,3%	147 070	18,6%
Network Life	39 843	5,5%	31 523	4,2%	40 892	5,2%	30 666	3,9%
Total Fixed Costs	721 159	100,0%	744 301	100,0%	787 459	100,0%	789 471	100,0%

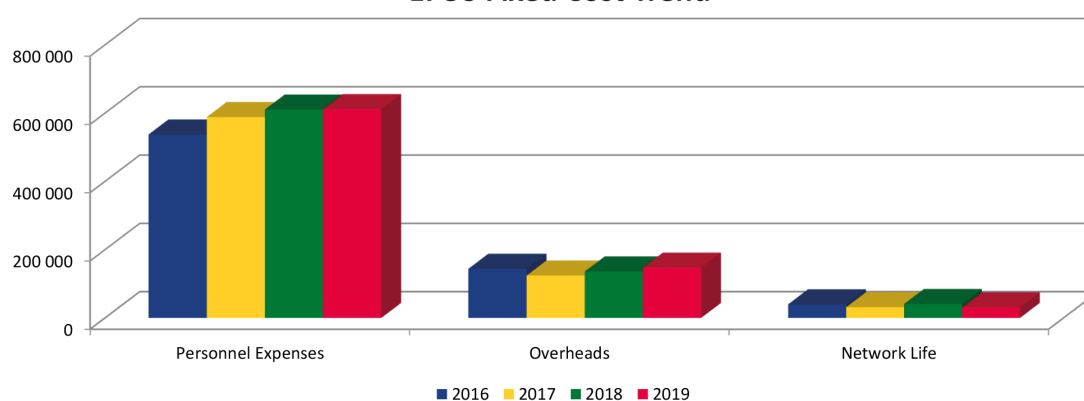
2018 EFUS Fixed Costs



EFUS Fixed Cost Trend



EFUS Fixed Cost Trend



EFUS CONTRIBUTIONS TREND

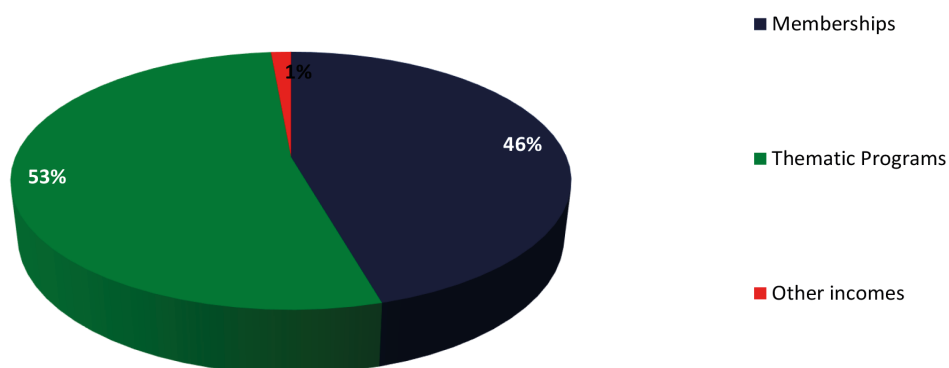
Contributions are "revenues less variable costs" related to each revenues category.

For ex, thematic programs appear net of the variable costs related to them.

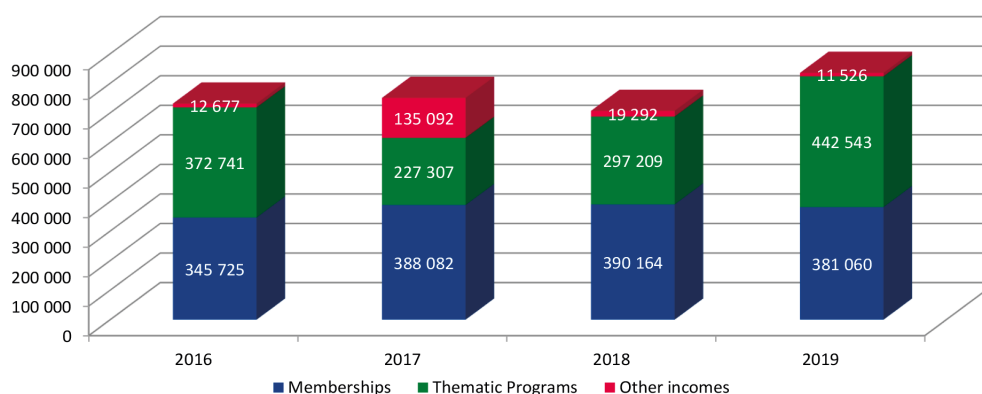
The purpose of this indicator is to measure each category contribution to EFUS fixed costs amortization.

YEAR	2 016		2 017		2 018		2 019	
Contributions (Euros)								
Memberships	345 725	47,3%	388 082	51,7%	390 164	55,2%	381 060	45,6%
Thematic Programs	372 741	51,0%	227 307	30,3%	297 209	42,1%	442 543	53,0%
Other incomes	12 677	1,7%	135 092	18,0%	19 292	2,7%	11 526	1,4%
Total Revenues	731 143	100,0%	750 481	100,0%	706 665	100,0%	835 130	100,0%

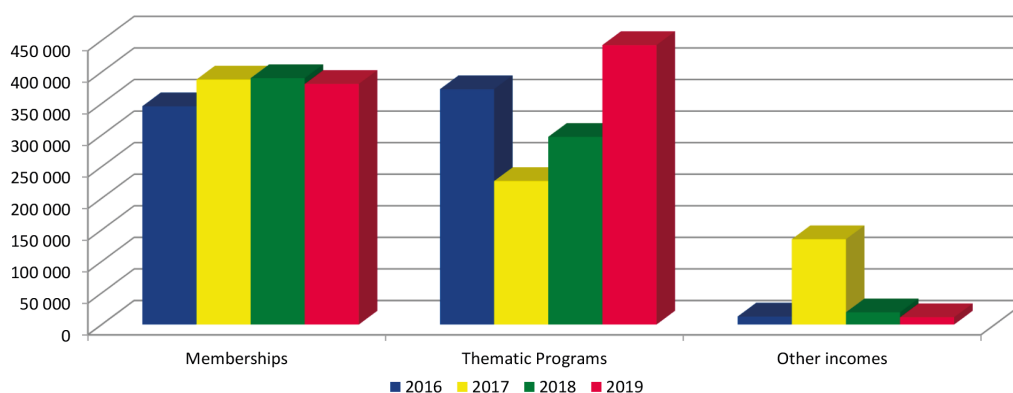
2018 EFUS Contributions



EFUS Contributions Trend



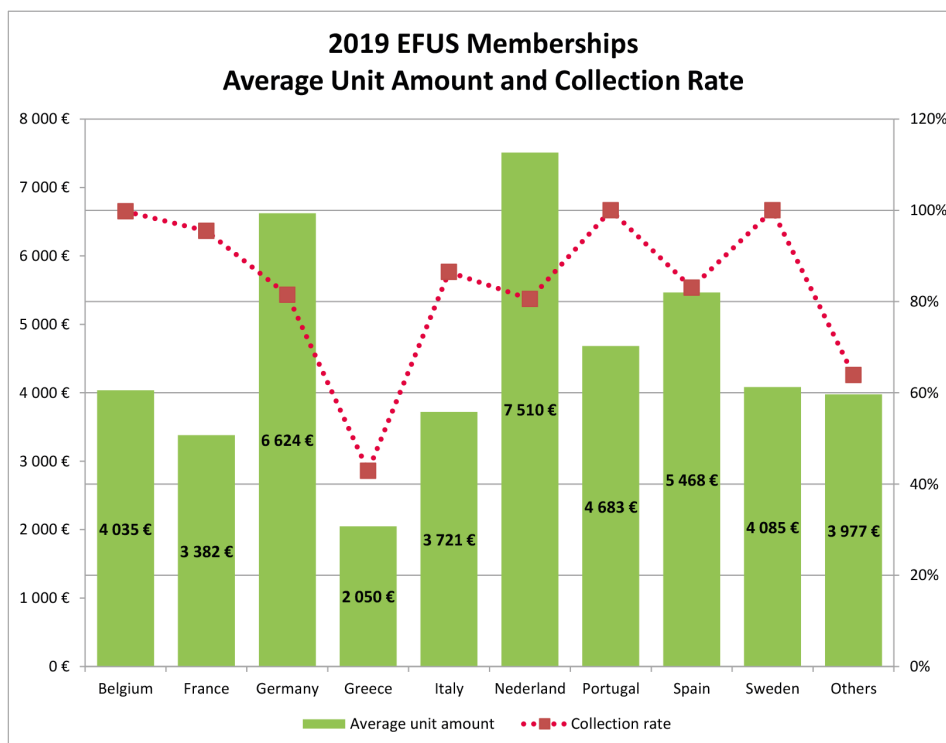
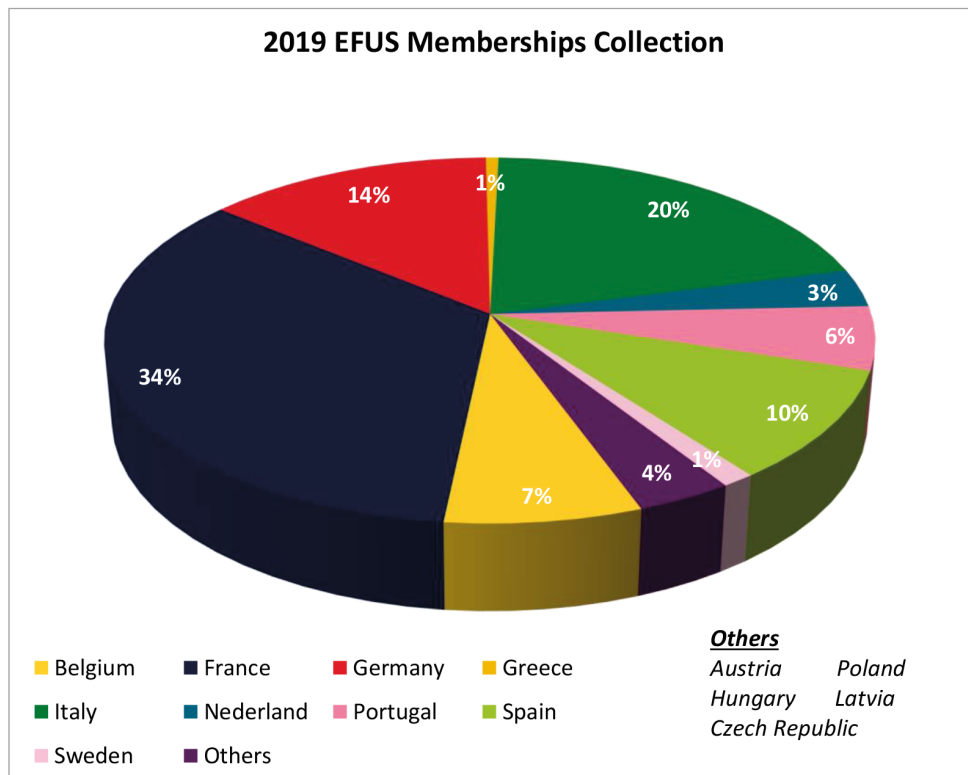
EFUS Contributions Trend



EFUS MEMBERSHIPS FEES COLLECTED PER COUNTRY - 2019

NB: Membership fees related to 2019 and only collected in 2019, does not take into account 2019 fees collected in 2020

Country	Belgium	France	Germany	Greece	Italy	Nederland	Portugal	Spain	Sweden	Others	Total
Total 2019 EFUS Memberships Collection	48 425 €	229 975 €	92 735 €	4 100 €	137 665 €	22 530 €	37 460 €	65 610 €	8 170 €	23 860 €	670 530 €
% of Total	7%	34%	14%	1%	21%	3%	6%	10%	1%	4%	100%
Collection Rate	100%	95%	81%	43%	86%	81%	100%	83%	100%	64%	88%
Average 2019 Membership	4 035 €	3 382 €	6 624 €	2 050 €	3 721 €	7 510 €	4 683 €	5 468 €	4 085 €	3 977 €	4 089 €
Collected - Efus part / 2019 collection	24 153 €	114 988 €	46 368 €	4 100 €	68 833 €	22 530 €	18 730 €	32 805 €	8 170 €	23 860 €	364 535 €



Management P&L

EXPENSES	2018 (€) Actual	2019 (€) Actual	2020 (€) Forecast
Personal costs	610 487	611 735	772 418
Structure expenses	39 876	52 260	58 071
Structure - shared expenses	96 204	94 810	101 300
Sub-total	746 567	758 805	931 789
Communication, Network Life, Dvpt...	40 892	30 666	33 000
Thematic programs	477 129	1 300 357	4 997 819
Public subventions	4 436		0
Others	108 346	65 818	556 500
TOTAL EXPENSES	1 377 370	2 155 646	6 519 107

REVENUES	2018 (€) Actual	2019 (€) Actual	2020 (€) Forecast
Members' fees	390 164	381 060	388 569
Thematic programs	763 774	1 742 901	5 521 206
Public subventions	15 000	0	0
Others	61 196	137 380	611 581
TOTAL REVENUES	1 230 134	2 261 340	6 521 356
NET INCOME	-147 236	105 694	2 248

Fixed Costs and Contributions Perspective

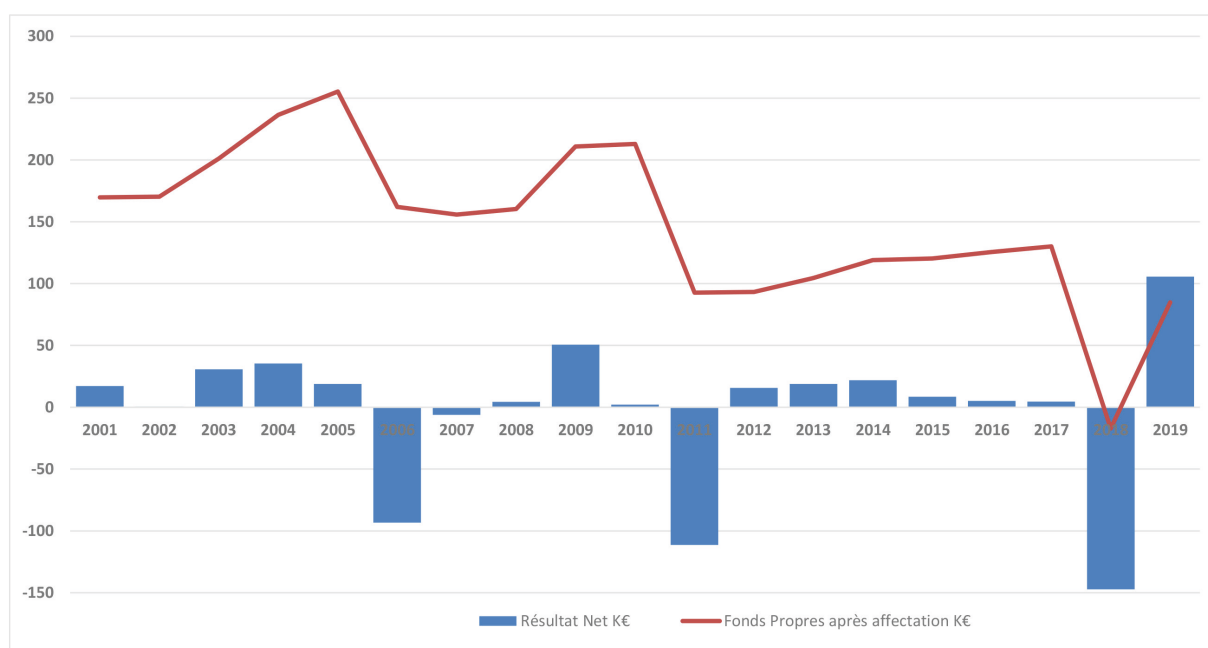
FIXED EXPENSES	2018 (€) Actual	2019 (€) Actual	2020 (€) Forecast
Personal costs	610 487	611 735	772 418
Structure expenses	39 876	52 260	58 071
Structure - shared expenses	96 204	94 810	101 300
Sub-total	746 567	758 805	931 789
Communication, Network Life, Dvpt...	40 892	30 666	33 000
TOTAL FIXED EXPENSES	787 459	789 471	964 789

CONTRIBUTIONS	2018 (€) Actual	2019 (€) Actual	2020 (€) Forecast
Members' fees	390 164	381 060	388 569
Public subventions	10 564	0	0
Thematic programs	286 645	442 543	523 387
Others	19 292	11 526	55 081
TOTAL CONTRIBUTIONS	706 665	835 130	967 037

NON-CURRENT INCOME			
Provisions for risk	-96 906	48 906	0
Extraordinary income	30 462	11 129	0
TOTAL NON-CURRENT	-66 444	60 035	0

OPERATING INCOME	-80 794	45 659	2 248
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NET INCOME	-147 238	105 694	2 248
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MEMBERS OF THE EXECUTIVE COMMITTEE



Elected on June 26, 2019 in Augsburg, Germany

With deliberative votes

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Vice-Presidents: Amiens (FR), Generalitat de Catalunya (ES),
Rotterdam (NL), Stuttgart (DE)

Aubervilliers (FR), Barcelona (ES), Brno (CZ), Cascais (PT), Castellón de la Plana (ES),
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Mannheim (DE), Matosinhos (PT), Mons (BE), Nice (FR), Pécel (HU), Région Bruxelles-
Capitale (BE), Regione Emilia Romagna (IT), Regione Toscana (IT), Regione Umbria (IT),
Riga (LV), Setubal (PT), Vilvoorde (BE), Zaragoza (ES)

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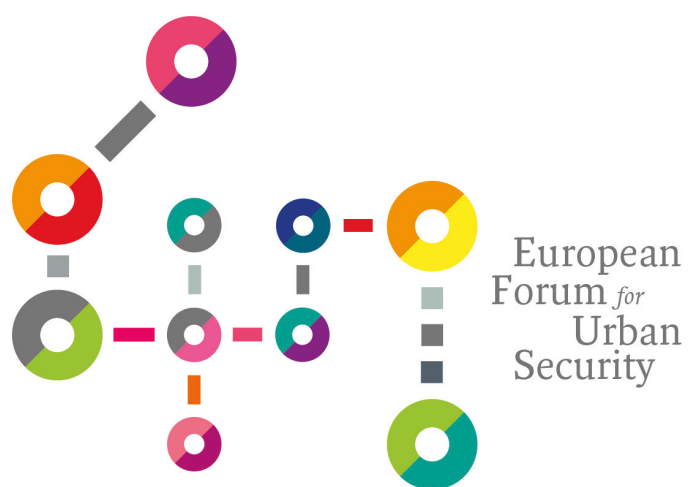
With consultative status

Belgian Forum: Molenbeek
Spanish Forum: Madrid
French Forum: Lomme
Italian Forum: Prato
Portuguese Forum: Matosinhos
German Forum: Augsburg

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